

ORIGINATOR: Vicky Day

DECISION NO. 07/2020

REASON FOR SUBMISSION: For Decision

SUBMITTED TO: Police and Crime Commissioner

SUBJECT: Positive Futures Programme

SUMMARY:

Positive Futures is a new two-year pilot programme developed in partnership with Norfolk County Council (NCC), Norwich City Community Sports Foundation (NCCSF) and the Office of the Police and Crime Commissioner for Norfolk (OPCCN).

Positive Futures meets the objectives of National Strategy Published in April 2018 named "Serious Violence Strategy". This programme also supports the PCC's Police and Crime Plan 2016-2020 and the strategic aims of prevention of offending and to support victims and reduce vulnerability.

Two strands to the programme "Protect" and "Prepare" have been developed and will provide interventions for young people across Norfolk:

Protect

Since 2016, Norfolk Police has responded positively to tackling County Lines through Operation Gravity, which focuses on disruption and enforcement. However, the long-term strategy must be preventative. Protect is a targeted intervention focussing on those areas and demographic groups at the greatest risk of harm, in particular young people in school years 7,8,9 who:

- Are persistently absent from school
- Are in relationships with controlling/older individuals or groups
- Where there is suspicion of association with county lines and at risk of child exploitation

- When there has been a significant decline in school results, performance
- Any concerns regarding emotional well being

Two schools will be targeted for the Protect project, based upon:

- Norfolk MACE screening data
- Safer Schools Partnership incident data
- Low educational attainment
- High exclusion rate
- Existing pathway out provision (Kicks programme) in place

There is additional provision in the Protect project for a flexible cohort who are known to Early help, Norfolk Youth Offending Team, Detached Youth workers, Safer Schools Officers, School Designated Safeguarding Leads or those Working with Voluntary Community Service's in the Norwich locality.

Interventions are individualised based on risk management plans and will be delivered in either a residential setting (The Nest) or through a 12-week delivery model within the school setting. The 12-week delivery model has the capacity to be delivered either through group work or 1-2-1 intervention.

The Protect Officer will engage with the appropriate statutory services while addressing presenting issues e.g. substance misuse, extremism and radicalisation, the dangers and consequences of becoming involved in knife crime, understanding violent behaviour, poor school attendance, social isolation as well as family/carer support.

Prepare

The Prepare strand will help to address the unprecedented rise in demand for mental health services from young people, a 10-15% year on year increase in Child and Adolescent Mental Health Services (CAMHS) referrals has been seen in Norfolk and Waveney.

Prepare offers a targeted intervention for young people in school year 10 whose emotional resilience and self-esteem has declined as a consequence of increased anxiety and stress.

This intervention will be made available to three Norfolk schools and will also allow for a flexible cohort who are engaging with existing NCCSF programmes.

Interventions are individualised based on risk management plans and will be delivered in either a residential setting (The Nest) or through a 12-week delivery model within the school setting. This 12-week delivery model will be delivered through either group work or 1-2-1 intervention.

The Prepare Officer will engage with the appropriate statutory services while addressing presenting issues e.g. reducing anxiety and stress through exercising, good nutrition and learning important coping strategies.

As the lead partner NCCSF has built up a wealth of knowledge and expertise over the last ten years, employing 84 full time staff, 135 part time, 400 volunteers and a budgeted turnover of £4.5 million for 2019. This growth has enabled the foundation to work with a larger number of people, partners, schools, businesses and families, supporting some of the county's most disadvantaged, disabled and those farthest away from the job market.

NCCSF have been delivering Kicks for 10 years working with young people with complex

needs including youth crime, violence and antisocial behaviour. The Foundation has been delivering National Citizen Service for over 6 years working with a wide variety of young people on residential programmes at the Nest, (the Foundations community hub) including looked after children, foster children and those with complex issues.

Norfolk County Council, a funder for the purposes of the Positive Futures Programme, specialises in supporting children who have specific needs and for the protection of children who are at risk of being harmed. Positive Futures will benefit from the wealth of knowledge and experience Norfolk County Council can offer to the programme.

A total of £300,000 will be provided to NCCSF over a two-year period to deliver Positive Futures.

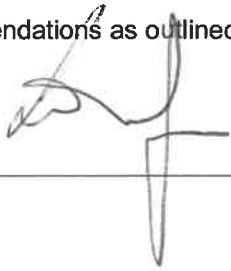
RECOMMENDATION:

It is recommended that the PCC for Norfolk support the allocation of funding to Norwich City Community Sports Foundation to deliver the Positive Futures Programme across Norfolk for those young people who meet the specific programme criteria.

OUTCOME/APPROVAL BY: PCC/CHIEF EXECUTIVE/CHIEF FINANCE OFFICER
(Delete as appropriate)

The recommendations as outlined above are approved.

Signature

A handwritten signature in black ink, appearing to be 'A. J. ...', written over a vertical line that extends downwards from the signature area.

Date

20/01/20

DETAIL OF THE SUBMISSION

1. OBJECTIVE:

1.1 To approve funding to establish the Positive Futures Programme.

2. BACKGROUND:

2.1 Norfolk has recently experienced a significant increase in serious violence associated with County Lines activity and its main threat is the emergence of associated locally based criminal gangs.

2.2 In September 2019 the Premier League Development Fund made £250,000 available to Norwich City Community Sports Foundation to support Norfolk in developing a joined-up, multi-agency approach to provide targeted interventions for young people whose emotional resilience and self-esteem has declined as a consequence of increased anxiety and stress and to provide preventative interventions for those areas and demographic groups at the greatest risk of harm from serious violence and crime. This funding was subject to a successful partnership bid to the Premier League and a local contribution of £50,000. The OPCCN and NCC are key strategic partners and each contributing £25,000 over the programme lifetime

2.4 The Positive Futures programme will further support the aims of the Serious Violence Strategy by providing support and early intervention with young people through the delivery of a suite of interventions. These interventions will take place in either a residential (the Nest) setting, group work or one to one support and delivered within a multi-agency partnership.

2.5 The desired outcomes of the Positive Futures Programme are:

- Young people engaged in the programme build trusted relationships with adults to increase their resilience
- Young People are better able to make informed decisions regarding risky behaviours and decreasing their vulnerability to exploitation
- A reduced likelihood of involvement in child criminal exploitation of those engaged in the programme
- Improved quality of live and personal relationships of those children and young people engaged in the programme with their families/carers/teachers

2.6 The aims of the Early Intervention Youth Fund – providing early intervention programmes with young people (under 18 years) at risk of criminal involvement, as victims and/or perpetrators through:

- Delivering services to support and prevent young people from getting involved in crime by supporting positive activities
- Delivering positive outcomes for young people, focused on addressing risk factors which are linked to serious violence
- Building on and developing an understanding of what works in practice for tackling risk factors
- Driving improved local, multi-agency partnership working; and most crucially, reducing the levels of serious violence and crime
- Tackling the root causes of violence and prevent young people from getting involved in crime in the first place.

3. AREAS FOR CONSIDERATION:

3.1 Following the recruitment of the Protect Officer, NCCSF will deliver the following over the course of the project across Norfolk:

- 360 young people aged between 11- 14 years having received either a residential or schools-based intervention
- 180 young people aged between 11-14 years engaged in the 12-week programme delivered in targeted schools
- 180 young people aged between 11-14 years engaged in the residential programme delivered at the Nest
- 60% of young people report greater knowledge of county lines, local crime and resilience to say "no" following 12-week intervention
- 60% of young people report greater knowledge of county lines, local crime and resilience to say "no" following a residential intervention
- 40% of young people able to recall information learnt following 12-week intervention
- 40% of young people able to recall information learnt following residential intervention
- 40% of young people show a net increase in positive behaviour points in school following 12-week intervention
- 40% of young people show a net increase in positive behaviour points in school following residential intervention

3.2 Following the recruitment of the Prepare Officer, NCCSF will deliver the following over the course of the project across Norfolk:

- 420 year 10 students having received either a residential or schools-based intervention
- 180 year 10 students engaged in the 12-week programme delivered in targeted schools
- 240 year 10 students participating in the residential programme delivered at the Nest
- 60% of young people report a greater knowledge of how to manage exam pressure and how to access support for mental ill health, following 12-week intervention
- 60% of young people report a greater knowledge of how to manage exam pressure and how to access support for mental ill health, following a residential intervention
- 40% of young people recall information learnt following their 12- week intervention
- 40% of young people recall information learnt following their residential intervention
- 40% of young people report an increase in self-esteem, confidence and feel more engaged following their 12-week intervention
- 40% of young people report and increase in self-esteem, confidence and feel more engaged following their residential intervention

3.3 Norwich City Community Sports Foundation will create:

- Resources designed to gauge the level of knowledge each young person has prior to delivery, immediately after delivery and three months post-delivery across all curriculum areas within the Protect and Prepare projects

- Programme curriculums for the Protect project, both 12-week and residential interventions in partnership with Norfolk County Council and the OPCCN and where necessary buy in specialist subject matter experts and guest speakers
- Programme curriculums for the Prepare project, both 12-week and residential interventions in partnership with Norfolk County Council and the OPCCN and where necessary buy in specialist subject matter experts and guest speakers
- Evidence from PDP reviews and onward signposting
- Case studies
- Quotes/feedback from young people, parents/carers, teachers, referrers, programme deliverers
- Menu of rewards
- Programme communications and media plan in partnership with Norfolk County Council and the OPCCN

3.4 Norwich City Community Sports Foundation will review project documentation during delivery and where necessary amend/flex programme content.

3.5 Norwich City Community Sports Foundation will clearly and regularly communicate referral pathways and protocols to partner agencies.

4. OTHER OPTIONS CONSIDERED:

4.1 Not funding the project. This option has been rejected due to the partnership funding arrangements.

5. STRATEGIC AIMS/OBJECTIVE SUPPORTED:

5.1 The delivery of the Positive Futures Programme in Norfolk supports the National Strategy Published in April 2018 named "Serious Violence Strategy". This project also supports the PCC's Police and Crime Plan 2016-2020 and the strategic aims of prevention of offending and to support victims and reduce vulnerability.

6. FINANCIAL AND OTHER RESOURCE IMPLICATIONS:

6.1 A total of £25,000 will be provided over a three-year period, as outlined below:

6.2 A Financial Breakdown of budget for a two-year service, over three financial years

Financial Year Breakdown	2019/20	2020/2021	2021/2022
Grant Amount	£6,250	£12,500	£6,250

7. OTHER IMPLICATIONS AND RISKS:

7.1 None

ORIGINATOR CHECKLIST (MUST BE COMPLETED)	PLEASE STATE 'YES' OR 'NO'
Has legal advice been sought on this submission?	No
Has the PCC's Chief Finance Officer been consulted?	Yes
Have equality, diversity and human rights implications been considered including equality analysis, as appropriate?	Yes
Have human resource implications been considered?	Yes
Is the recommendation consistent with the objectives in the Police and Crime Plan?	Yes
Has consultation been undertaken with people or agencies likely to be affected by the recommendation?	Yes
Has communications advice been sought on areas of likely media interest and how they might be managed?	Yes
In relation to the above, have all relevant issues been highlighted in the 'other implications and risks' section of the submission?	Yes

APPROVAL TO SUBMIT TO THE DECISION-MAKER (this approval is required only for submissions to the PCC).

Chief Executive

I am satisfied that relevant advice has been taken into account in the preparation of the report, that the recommendations have been reviewed and that this is an appropriate request to be submitted to the PCC.

Signature:



Date 14.1.2020

Chief Finance Officer (Section 151 Officer)

I certify that:

- a) ~~there are no financial consequences as a result of this decision,~~
OR
- b) the costs identified in this report can be met from existing revenue or capital budgets,
OR
- c) ~~the costs identified in this report can be financed from reserves~~
AND
- d) the decision can be taken on the basis of my assurance that Financial Regulations have been complied with.

Signature:



Date: 14.1.2020

PUBLIC ACCESS TO INFORMATION: *Information contained within this submission is subject to the Freedom of Information Act 2000 and wherever possible will be made available on the OPCC website. Submissions should be labelled as 'Not Protectively Marked' unless any of the material is 'restricted' or 'confidential'. Where information contained within the submission is 'restricted' or 'confidential' it should be highlighted, along with the reason why.*



Grant Agreement

Police and Crime Commissioner for Norfolk

AND

Norwich City Community Sports Foundation

Office of the Police and Crime Commissioner for Norfolk (OPCCN)
Building 8
Jubilee House
Falconers Chase
Wymondham
Norfolk
NR18 0WW
Tel: 01953 424455
Email: OPCCNGrants@norfolk.pnn.police.uk

1. Definitions

- 1.1 In this Grant Agreement: (Sections 1-24 inclusive, Schedules 1, 2 and 3)
- a) The "**Commissioner**" means the Norfolk Office of the Police and Crime Commissioner.
 - b) The "**Funding Period**" means the period from 01/09/2019 to 31/08/21
 - c) The "**Grant**" means the grant payable by the Commissioner to the Recipient under the terms of this Grant Agreement, the amount of which (the "**Grant Amount**") shall not be more than £25,000
 - d) The "**Intended Outcomes**" are detailed in Schedule 2.
 - e) The "**Purpose**" is detailed in Schedule 1 and 2.
 - f) The "**Recipient**" means the organisation to which the Grant is paid – Norwich City Community Sports Foundation
 - g) "**Business Day**" means a day (other than a Saturday, Sunday or public holiday) when the banks in London are open for business.
 - h) "**Prohibited Act**" means:
 - offering, giving or agreeing to give to any servant of the Commissioner or the Crown any gift or consideration of any kind as an inducement or reward for:
 - doing or not doing (or for having done or not having done) any act in relation to the obtaining or performance of this Grant Agreement or any other contract with the Commissioner or the Crown; or
 - showing or not showing favour or disfavour to any person in relation to this Grant Agreement or any other contract with the Commissioner or the Crown;
 - entering into this Grant Agreement or any other contract with the Commissioner or the Crown where a commission has been paid or has been agreed to be paid by the Recipient or on its behalf, or to its knowledge, unless before the relevant contract is entered into particulars of any such commission and of the terms and conditions of any such contract for the payment thereof have been disclosed in writing to the Commissioner;
 - committing any offence:
 - under the Bribery Act 2010 or any guidance or codes of practice issued by the relevant government department concerning such Act;
 - under legislation creating offences in respect of fraudulent acts; or
 - at common law in respect of fraudulent acts in relation to this Grant Agreement or any other contract with the Commissioner or the Crown; or
 - defrauding or attempting to defraud or conspiring to defraud the Commissioner or the Crown.
 - i) "**Anti-Discrimination Legislation**" means the:
 - Sex Discrimination Act 1975 and Sex Discrimination Act 1986;
 - Race Relations Act 1976;
 - Disability Discrimination Act 1995;
 - Human Rights Act 1998;
 - Equal Pay Act 1970;

- Employment Rights Act 1996;
- Employment Equality (Sexual Orientation) Regulations 2003;
- Employment Equality (Religion or Belief) Regulations 2003;
- Employment Equality (Age) Regulations 2006;
- Equality Act 2006;
- Equality Act 2010; and
- any other legal or statutory requirement, modification or re-enactment relating to discrimination.

j) **Commissioner's Premises** means any premises that form part of the Commissioners Estate including police premises

k) **Lead Commissioning Officer** – Head of Prevention and Rehabilitation

Terms and Conditions

2. Purpose and extent of the Grant Agreement

- 2.1 Further details of the Purpose of the Grant, the Intended Outcomes, the manner in which the activities are to be performed, together with project reporting requirements, are set out in the attached Schedule 2.
- 2.2 The Recipient may not use the Grant for any activities other than the Purpose stated in Schedule 2, unless approved in writing by the Commissioner.

3 Entire Agreement

- 3.1 The Agreement constitutes the entire grant agreement between the Parties relating to the subject matter of the Grant Agreement. The Grant Agreement supersedes all prior negotiations, representations and undertakings, whether written or oral, except that this clause shall not exclude liability in respect of any fraudulent misrepresentation.

4 Scope of Grant Agreement

- 4.1 Nothing in the Grant Agreement shall be construed as creating a partnership or a contract of employment between the Commissioner and the Recipient.

5 Mistakes in Information

- 5.1 The Recipient shall be responsible for the accuracy of all drawings, documentation and information supplied to the Commissioner by the Recipient in connection with the provision of the Services and shall pay the Commissioner any extra costs occasioned by any discrepancies, errors or omissions therein.

6 The Services

- 6.1 The Recipient shall provide the Positive Futures Programme (explained in Schedule 2, section a) - during the Term, in accordance with the Commissioner's requirements as set out in the Grant Agreement/Schedules and to the terms of the Grant Agreement. The Commissioner shall have the power to inspect and examine the performance of the Services at the Commissioner's Premises at any reasonable time or, provided that the Commissioner gives reasonable notice to the Recipient, at any other premises where any part of the Services is being performed.

7 Manner of Carrying Out the Services

- 7.1 The Recipient shall provide all the knowledge, skills, resource, accommodation and equipment, necessary for the delivery of the Services within the Counties of Norfolk/Suffolk.

8 Standard of Work

- 8.1 The Recipient shall at all times comply with the Quality Standards, and where applicable shall maintain accreditation with the relevant Quality Standards authorisation body. To the extent the standard of Services has not been specified in the Grant Agreement, the Recipient shall agree the relevant standard of Services with the Lead Commissioning Officer prior to execution, and shall execute the Grant Agreement with reasonable care and skill and in accordance with good industry practice.

- 8.2 The introduction of new methods or systems which impinge on the provision of the Services shall be subject to prior approval.

9 Assignment and Sub-Contracting

- 9.1 The Recipient shall not assign, sub-contract or in any other way dispose of the Grant Agreement or any part of it without prior Approval. Sub-contracting any part of the Grant Agreement shall not relieve the Recipient of any obligation or duty attributable to the Recipient under the Grant Agreement.

- 9.2 The Recipient shall be responsible for the acts and omissions of its sub-Contractors as though they are its own.

- 9.3 Where the Commissioner has consented to the placing of sub-contracts, signed copies of each sub-contract shall be sent by the Recipient to the Commissioner within 2 Working Days of issue.

- 9.4 The Recipient shall not use the services of self-employed individuals without prior Approval.

10. Sub-Contracting for the Delivery of the Services

- 10.1 Where the Recipient enters into a sub-contract with a supplier or Recipient for the purpose of performing the Grant Agreement, it shall cause a term to be included in such a sub-contract which requires payment to be made of undisputed sums by the Recipient to the sub-Contractor within a specified period not exceeding 30 days from the receipt of a valid invoice, as defined by the sub-contract requirements.

11 Conflicts of Interest

- 11.1 The Recipient shall take appropriate steps to ensure that neither the Recipient nor any employee, servant, agent, supplier or sub-Contractor is placed in a position where in the reasonable opinion of the Commissioner there is or may be an actual conflict, or a potential conflict, between the pecuniary or personal interests of the Recipient or such persons and the duties owed to the Commissioner under the provisions of the Grant Agreement. The Recipient will disclose to the Commissioner full particulars of any such conflict of interest, which may arise.
- 11.2 The provisions of this clause shall apply during the continuance of the Grant Agreement and two years after its termination or expiry.

12 Waiver

- 12.1 The failure of either Party to insist upon strict performance of any provision of the Grant Agreement or the failure of either Party to exercise any right or remedy shall not constitute a waiver of that right or remedy and shall not cause a diminution of the obligations established by the Grant Agreement.
- 12.2 No waiver shall be effective unless it is expressly stated to be a waiver and communicated to the other Party in writing in accordance with the provisions of clause 46.
- 12.3 A waiver of any right or remedy arising from a breach of the Grant Agreement shall not constitute a waiver of any right or remedy arising from any other or subsequent breach of the Grant Agreement.

13. Recipients/Recipients Staff

- 13.1 The Recipients shall take the steps reasonably required by the Commissioner to prevent unauthorised persons being admitted to the **Commissioner's premises**. If the Commissioner gives the Recipient notice that any person is not to be admitted to or is to be removed from the Premises or is not to become involved in or is to be removed from involvement in the performance of the Grant Agreement, the Recipient shall comply with such notice and if required by the Commissioner the Recipient shall replace any person removed under this condition with another suitably qualified person and procure that any pass issued to the person removed in connection with the performance of the Services and/or access to the Premises is surrendered.
- 13.2 The Recipient shall take all reasonable steps to verify their employee's proof of identity and retain documentation confirming the actions that have been taken. If and when instructed by the Commissioner, the Recipient shall give to the Commissioner a list of names and addresses of all persons who are or may be at any time concerned with the Services, or any part of them, specifying the capabilities in which they are so concerned and giving such other particulars, evidence of identity and other supporting evidence as the Commissioner may reasonably require to undertake appropriate security checks. For the purposes of undertaking such checks it shall normally be a requirement that the employee has a minimum of three (3) years UK residence. In work having access to inter alia, sensitive police information, police sites, police systems and police assets and on the advice of the Norfolk Constabulary Vetting Manager it shall normally be a requirement that the employee has a minimum of five (5) years UK residence. In exceptional circumstances employees may be considered for such checks with less than the three (3) or five (5) years of UK residence.

- 13.3 The decision of the Commissioner as to whether any person is to be admitted to or is to be removed from the Premises or is not to become involved in or is to be removed from involvement in the performance of the Grant Agreement and as to whether the Recipient has furnished the information or taken the steps required of him by this condition shall be final and conclusive.
- 13.4 It is the Recipients responsibility to ensure that the Commissioner is notified of any significant changes regarding personal details for any of their staff subject of the Commissioner's security clearance. The Recipient shall immediately advise the Commissioner of the following changes to staff details, to include but not limited to, changes in name, address, and also any convictions, cautions, reprimands, warnings or fixed penalty notices received in order that security clearance can be reconsidered. If in doubt, the Norfolk Constabulary Central Vetting Unit should be notified and will consider the circumstances of each particular case.
- 13.5 The Recipient shall bear the cost of any notice, instruction or decision of the Commissioner under this condition.
- 13.6 The Recipient's personnel shall comply with such rules, regulations and requirements (including those relating to security arrangements) as may be in force from time to time for the conduct of personnel when working on the Commissioner's premises.

14 TUPE (The Transfer of Undertakings (Protection of Employment) Regulations 2006

- 14.1 Where the Transfer of Undertakings (Protection of Employment) Regulations 2006 apply, in respect of the award of the Grant Agreement, the undertaking concerned (or any relevant part of the undertaking) shall transfer to the Recipient on the commencement of the Grant Agreement.
- 14.2 The Recipient shall provide to the Commissioner all employee information necessary for TUPE six months prior to the Grant Agreement expiry date.
- 14.3 The Recipient shall allow the Commissioner to use the information for the purposes of TUPE and of inviting grant applications. The Recipient will co-operate with the re-advertising of the Grant Agreement by allowing the body to whom the new Grant Agreement is awarded ("Transferee") to communicate with and meet the affected employees and/or their representatives.
- 14.4 The Recipient agrees to indemnify the Commissioner fully and to hold it harmless at all times from and against all actions, proceedings, claims, expenses, awards, cost and all other liabilities whatsoever in any way connected with or arising from or relating to the provision of the above information.
- 14.5 The Recipient agrees to indemnify the Commissioner from and against all actions, proceedings, claims, expenses, awards, costs and all other liabilities (including legal fees) in connection with or as a result of any claim or demand by any employee or other employee or person claiming to be an employee on any date upon which the Grant Agreement is terminated and/or transferred to any third party ("Relevant Transfer Date") arising out of their employment or its termination whether such claim or claims arise before or after the Relevant Transfer Date.

15 Whistleblowing

- 15.1 The Recipient shall notify the Chief Executive of the Office of the Police and Crime Commissioner, if it has reason to suspect that any malpractice has occurred or is occurring or is likely to occur. However, if the Recipient feels that the concern cannot be raised with the Chief Executive, the Recipient can raise the concern externally in accordance with the Constabulary's Whistleblowing (Complaints) Procedure by going to the following address: <https://www.norfolk-pcc.gov.uk/contact-us/complaints/>
- 15.2 The Recipient shall take all reasonable steps to bring the Constabulary's Whistleblowing (Complaints) Policy to the attention of all servants, employees or agents of the Recipient and all suppliers and sub Contractor's in the execution of this Agreement

16. Grant Offer

- 16.1 Subject to the Recipient complying with the terms and conditions set out in this Grant Agreement, the Commissioner offers to pay the Grant to the Recipient as a contribution towards eligible expenditure (as set out in Clause 20 below).
- 16.2 The Recipient acknowledges that the Commissioner agrees to fund it only for the Grant Amount, the Funding Period and for the Purpose specified in this Grant Agreement.

17 Amount of the Grant

- 17.1 The Commissioner has agreed funding of **up to** the Grant Amount, subject to compliance by the Recipient with the terms of this Grant Agreement.

18. Payment of the Grant

- 18.1 Payment of grant will be paid quarterly upon adherence to grant terms and conditions and successful completion of quarterly reports (dates as per schedule 2) and achieving programme Key Deliverables, KPI's, Outputs, Outcomes, Key Performance Indicators, Budget (as per schedule 2). An invoice will be required.
- 18.2 Each invoice shall contain all appropriate references and a detailed breakdown of the Services and shall be supported by any other documentation reasonably required by the Lead Commissioning Officer to substantiate the invoice.
- 18.3 In order for any payment to be released, the Commissioner will require the Recipient to:
- a) have signed and returned a copy of this Grant Agreement to the Commissioner,
 - b) have invoiced the Commissioner for the amount payable in accordance with Schedule 3,
 - c) be in compliance with the terms and conditions of this Grant Agreement.
 - d) have provided correct Bank Details within their bid/application
- 18.4 The Commissioner reserves the right to withhold all or any payments of the Grant if the Commissioner has reasonably requested information/documentation from the Recipient and this has not been received in the timescales reasonably required.

18.5 The Commissioner reserves the right to review or withdraw, all or partial grant funding, in the event of the Recipient not performing in accordance with the terms of the Specification and Service Level Agreement

18.6 The Commissioner may reduce payment in respect of any Services which the Recipient has either failed to provide or has provided inadequately, without prejudice to any other rights or remedies of the Commissioner.

19. Grant Extension

19.1 When applicable, Grant extension will be managed in accordance with OPCCN Procurement and Contract policy.

20. Eligible expenditure

20.1 Eligible expenditure consists of payments by the Recipient for the Purpose of the agreed Grant Agreement

20.2 The Recipient shall account for the Grant on an accruals basis. This requires the cost of goods or services to be recognised when the goods or services are received, rather than when they are paid for.

20.3 Eligible expenditure is net of VAT recoverable by the Recipient from HM Revenue & Customs and gross or irrecoverable VAT.

20.4 The following costs are NOT Eligible Expenditure: Payments that support activity intended to influence or attempt to influence Parliament, government or political parties, or attempting to influence the awarding or renewal of contracts and grants, or attempting to influence legislative or regulatory action.

21. Managing the Grant

21.1 Each party must notify the other of:

- (a) the nominated person who will act as the party's authorised representative; and
- (b) the contact details of the authorised representative and any deputies.

21.2 The Commissioner may, in addition, ask the Recipient to clarify any information provided. If so, the Recipient shall comply with any reasonable request.

21.3 The Recipient will provide monitoring reports and financial information to the Commissioner as detailed in Schedule 2. Reports must be signed by the authorised representative.

21.4 The Recipient must notify the Commissioner as soon as reasonably practicable if an underspend is forecast. Any underspend of Grant funds must be returned to the Commissioner. Monies cannot be carried forward to the following financial year except with written consent from the Commissioner.

21.5 If an overpayment of the Grant has been made, the Commissioner will recover the payment. Grant funding cannot be increased if the organisation overspends.

21.6 The Recipient will ensure that appropriate professional arrangements are put in place for the management of the Grant and the reporting of expenditure.

21.7 The Recipient will provide a mid-term report and notify of any underspend in addition to an end of project report and financial return highlighting any underspend

22. Legal compliance

22.1 Changes to the organisation's constitution or articles of association with regards to the funded project must not be made within the grant monitoring period without first notifying and obtaining the approval of Commissioner.

22.2 The Recipient must take all reasonable steps to ensure that it and anyone acting on its behalf complies with any applicable law (including the Data Protection Act 1998, the Freedom of Information Act 2000, the Health and Safety at Work etc. Act 1974, any Anti-Discrimination Legislation and any applicable law relating to child protection) for the time being in force (so far as is binding on the Recipient or any other person acting on its behalf).

22.3 The Recipient shall ensure that its health and safety policy statement (as required by the Health and Safety at Work etc. Act 1974) is made available to the Commissioner on request.

22.4 Without prejudice to Clause 3, the Recipient shall not use the Grant:

(a) for party-political purposes;

(b) to promote religious activity (other than inter-faith activity);

(c) for commercial purposes (save where such purposes are consistent with the Purposes);

(d) for making any payment to the owners, members and directors of the Recipient (including any distribution, profit share, dividend, bonus and/or any similar or equivalent benefit), save in accordance with any contract of employment duly approved by the directors of the Recipient.

22.5 The Recipient should take all necessary steps to ensure that the Grant is accounted for and monitored separately from the Recipient's other funding streams (unless various grant streams are pooled). Details of the Grant must be shown separately in the organisation's accounts as 'restricted funds' and must not be included in its general funds. Copies of the relevant accounts must be provided if requested.

23. Procurement procedures – Including Purchase of Capital Equipment

23.1 The Recipient shall adopt such policies and procedures that are required in order to ensure that value for money has been obtained in any procurement of goods or services funded by the Grant.

23.2 The Recipient is expected to comply with the Contract Standing Orders of its own organisation.

24. Financial or other irregularities

- 24.1 If the Recipient has any grounds for suspecting financial irregularity in the use of any Grant paid under this Grant Agreement, it must (so far as it is lawfully able to do so) notify the Commissioner as soon as reasonably practicable, explain what steps are being taken to investigate the suspicion, and keep the Commissioner informed about the progress of the investigation.
- 24.2 For the purposes of Clause 24.1, “financial irregularity” includes fraud or other impropriety, mismanagement, and the use of the Grant for purposes other than those intended by the Commissioner.

25. Audit Arrangements

- 25.1 The Commissioner reserves the right to conduct or facilitate an audit of the project at any reasonable time, provided reasonable notice is given to the Recipient, the carrying out of the audit does not adversely interfere with any of the operations of the Recipient and any representatives of the Commissioner comply with any reasonable security requirements of the Recipient.
- 25.2 The Recipient shall ensure that copies of all applicable supporting documentation are supplied on request within reasonable timescales and that original documentation is maintained and made available to auditors.
- 25.3 The Commissioner will be permitted to verify that management and control arrangements for individual projects have been set up and are being implemented in such a way as to ensure that funds are being used effectively and correctly; carry out spot checks, including sample checks, on the operations financed by the Grant and on the management control systems, provided that the same do not adversely interfere with the operations of the Recipient and any representatives of the Commissioner comply with any reasonable security requirements of the Recipient. The Recipient must ensure that funds are used in accordance with the principle of sound financial management.
- 25.4 In the event that the Commissioner requests any information under this Grant Agreement which the Recipient considers to be confidential or contains confidential information about the finances, operations and clients of the Recipient, the Recipient may request that the Commissioner enters into appropriate confidentiality agreements before disclosure of such information. The Recipient shall not be deemed to have breached Clauses 18.5 or 21.2 of this Grant Agreement if the failure to meet the required timescales is a result of the Commissioner failing to agree and return a requested confidentiality agreement or statement.

26 Confidentiality

- 26.1 Each Party:-
- (a) shall treat all Confidential Information belonging to the other Party as confidential and safeguard it accordingly; and
 - (b) shall not disclose any Confidential Information belonging to the other Party to any other person without the prior written consent of the other Party, except to such persons and to such extent as may be necessary for the performance of the Grant Agreement or

except where disclosure is otherwise expressly permitted by the provisions of the Grant Agreement.

- 26.2 The Recipient shall take all necessary precautions to ensure that all Confidential Information obtained from the Commissioner under or in connection with the Agreement:
- (a) is given only to such of the Staff and professional advisors or consultants engaged to advise it in connection with the Grant Agreement as is strictly necessary for the performance of the Grant Agreement and only to the extent necessary for the performance of the Grant Agreement;
 - (b) is treated as confidential and not disclosed (without prior Approval) or used by any Staff or such professional advisors or consultants otherwise than for the purposes of the Grant Agreement.
- 26.3 Where it is considered necessary in the opinion of the Commissioner, the Recipient shall ensure that Staff or such professional advisors or consultants sign a confidentiality undertaking before commencing work in connection with the Grant Agreement.
- 26.4 The Recipient shall not use any Confidential Information it receives from the Commissioner otherwise than for the purposes of the Grant Agreement.
- 26.5 The provisions of clauses 26.1 to 26.4 shall not apply to any Confidential Information received by one Party from the other:
- (a) which is or becomes public knowledge (otherwise than by breach of this clause);
 - (b) which was in the possession of the receiving Party and can be demonstrated, without restriction as to its disclosure, before receiving it from the disclosing Party;
 - (c) which is received from a third party who lawfully acquired it and who is under no obligation restricting its disclosure;
 - (d) is independently developed without access to the Confidential Information; or
 - (e) which must be disclosed pursuant to a statutory, legal or parliamentary obligation placed upon the Party making the disclosure, including any requirements for disclosure under the FOIA or the Environmental Information Regulations pursuant to clause 36.
- 26.6 Nothing in this clause shall prevent the Commissioner:
- (a) disclosing any Confidential Information for the purpose of:
 - (i) the examination and certification of the Commissioner's accounts; or
 - (ii) any examination pursuant to Sections 44 and 46 of the Audit Commission Act 1998 of the economy, efficiency and effectiveness with which the Commissioner has used its resources; or
 - (b) disclosing any Confidential Information obtained from the Recipient:

- (i) to any government department or any other Contracting Authority. All government departments or Contracting Authorities receiving such Confidential Information shall be entitled to further disclose the Confidential Information to other government departments or other Contracting Authorities on the basis that the information is confidential and is not to be disclosed to a third party which is not part of any government department or any Contracting Authority; or
- (ii) to any person engaged in providing any services to the Commissioner for any purpose relating to or ancillary to the Grant Agreement;

provided that in disclosing information under sub-paragraph (b) the Commissioner discloses only the information which is necessary for the purpose concerned and requires that the information is treated in confidence and that a confidentiality undertaking is given where appropriate.

- 26.7 Nothing in this clause shall prevent either Party from using any techniques, ideas or know-how gained during the performance of the Grant Agreement in the course of its normal business, to the extent that this does not result in a disclosure of Confidential Information or an infringement of Intellectual Property Rights.

27. Warranties

- 27.1 The Recipient warrants, undertakes and covenants that:

- (a) it has not committed, nor shall it commit, any Prohibited Act;
- (b) it has and shall keep in place systems to deal with the prevention of any fraudulent use of the Grant, any misuse of the Grant or any other fraud or financial impropriety in connection with the Grant;
- (c) it has and shall keep in place systems to ensure propriety and regularity in the handling of the Grant;
- (d) all financial and other information concerning the Recipient which has been disclosed to the Commissioner is to the best of its knowledge and belief, true and accurate;
- (e) it is not subject to any contractual or other restriction imposed by its own or any other organisation's rules or regulations or otherwise which may prevent or materially impede it from meeting its obligations in connection with the Grant; and
- (f) it is not aware of anything in its own affairs, which it has not disclosed to the Commissioner, which might reasonably have influenced the decision of the Commissioner to make the Grant on the terms contained in this Grant Agreement.

- 27.2 The Recipient shall notify the Commissioner immediately on becoming aware of any actual or suspected breach of any of the warranties, representations and covenants listed in Clause 27.1.

28. Terminating, withholding, reduction and repayment of Grant

28.1 The Commissioner's intention is that the Grant shall be paid to the Recipient in full. However, without prejudice to the Commissioner's other rights and remedies, the Commissioner may at its discretion

- (a) withhold payment of the Grant in accordance with Clause 28.1 (a)
- (b) reduce payment of the Grant in accordance with Clause 28.1 (b)
- (c) demand repayment of the Grant in accordance with Clause 28.1 (c) (i) or 28.1 (c)(ii); and/or
- (d) terminate this Grant Agreement with immediate effect in accordance with Clause 28.1 (d).

(a) Withholding

The Commissioner may withhold payment of all or a proportion of the Grant if:

- (i) the Recipient fails, to a material extent, to provide the information required under the terms of this Grant Agreement;
- (ii) the Recipient uses the Grant for purposes other than the Purpose (for the avoidance of doubt, any breach of Clause 22.4, will be deemed use of the Grant for purposes other than the Purpose);
- (iii) following submission of any reports by the Recipient in accordance with this Agreement, the Commissioner considers that the Recipient has not made material progress with achieving the Intended Outcomes;
- (iv) any information provided in the application for the Grant (or in a claim for payment) or in any subsequent supporting correspondence is found to be incorrect or incomplete to an extent which the Commissioner considers to be material;
- (v) the Recipient commits or committed a Prohibited Act or materially breaches the Data Protection Act 1998, the Freedom of Information Act 2000, the Health and Safety at Work etc. Act 1974, any Anti-Discrimination Legislation or any applicable law relating to child protection;
- (vi) the Recipient commits or committed a breach of this Grant Agreement which the Commissioner considers to be material (including any breach of the provisions of Clauses 27);
- (vii) the Recipient purports to transfer or assign any rights, interests or obligations arising under this Grant Agreement without the agreement in advance of the Commissioner;
- (viii) the Recipient materially changes the nature of its charitable or community benefit objects to an extent which the Commissioner considers to be material;
- (ix) the Recipient does not follow appropriate child and vulnerable persons protection policies (if applicable).

- (x) the Recipient ceases to operate for any reason, or it passes a resolution (or any court of competent jurisdiction makes an order) that it be wound up or dissolved (other than for the purpose of a bona fide and solvent reconstruction or amalgamation);
- (xi) the Recipient becomes insolvent, or it is declared bankrupt, or it is placed into receivership, administration or liquidation, or a petition has been presented for its winding up, or it enters into any arrangement or composition for the benefit of its creditors, or it is unable to pay its debts as they fall due;
- (xii) the Grant is found to be unlawful;

(b) Reduction of grant

- (i) The Commissioner may reduce the Grant if it becomes apparent to the Commissioner, through the reports submitted in accordance with this Agreement that the Grant exceeds that which is needed to achieve the Intended Outcomes and needs to be reduced.

(c) Repayment

- (i) Should any part of the Grant remain unspent or uncommitted at the end of the Funding Period, the Recipient shall ensure that any unspent or uncommitted monies are returned to the Commissioner (unless the Commissioner agrees otherwise in writing).
- (ii) The Commissioner may require the Recipient to repay part or all of the Grant on demand if any of the events of default set out in Clause 28.1 (a) arise (other than those set out in Clauses 28.1 (a) (i), (iii) or (iv)).

(d) Termination

- (i) The Commissioner may by notice in writing to the Recipient terminate this Grant Agreement with immediate effect if any of the events of default set out in Clause 28.1 arise (other than those set out in Clauses 28.1 (a), (i) (iii) or (iv)).
- (ii) Wherever under the Grant Agreement any sum of money is recoverable from or payable by the Recipient (including any sum that the Recipient is liable to pay to the Commissioner in respect of any breach of the Grant Agreement or which has been incorrectly paid to the Recipient either as a result of administrative error or otherwise), the Commissioner may unilaterally deduct that sum from any sum then due, or which at any later time may become due to the Recipient under the Grant Agreement or under any other agreement or contract with the Commissioner.
- (iii) The Recipient shall make any payments due to the Commissioner without any deduction whether by way of set-off, counterclaim, discount, abatement or otherwise.
- (iv) Should the Recipient be subject to financial or other difficulties which are capable of having a material impact on its achievement of the Intended Outcomes or compliance with this Grant Agreement, it shall notify the Commissioner as soon as possible so that, if possible, and without creating any legal obligation, the Commissioner shall

have an opportunity to provide assistance in resolving the problem or to take action to protect the Commissioner and the Grant monies.

29 Break

- 29.1 The Commissioner shall have the right to terminate the Grant Agreement, or to terminate the provision of any part of the Grant Agreement at any time by giving three months' written notice to the Recipient.

30 Recovery of Sums Due

- 30.1 Wherever under the Grant Agreement any sum of money is recoverable from or payable by the Recipient (including any sum which the Recipient is liable to pay to the Commissioner in respect of any breach of the Grant Agreement), the Commissioner may unilaterally deduct that sum from any sum then due, or which at any later time may become due to the Recipient under the Grant Agreement or under any other agreement or contract with the Commissioner.
- 30.2 Any overpayment by the Commissioner to the Recipient, whether of the Grant or of Tax, shall be a sum of money recoverable by the Commissioner from the Recipient.
- 30.3 The Recipient shall make any payments due to the Commissioner without any deduction whether by way of set-off, counterclaim, discount, abatement or otherwise unless the Recipient has a valid court order requiring an amount equal to such deduction to be paid by the Commissioner to the Recipient.

31 Termination on Change of Control and Insolvency

- 31.1 The Commissioner may terminate the Grant Agreement by notice in writing with immediate effect where:
- (a) the Recipient undergoes a change of control, within the meaning of section 416 of the Income and Corporation Taxes Act 1988, which impacts adversely and materially on the performance of the Grant Agreement; or
 - (b) the Recipient is an individual or a firm and a petition is presented for the Recipient's bankruptcy, or a criminal bankruptcy order is made against the Recipient or any partner in the firm, or the Recipient or any partner in the firm makes any composition or arrangement with or for the benefit of creditors, or makes any conveyance or assignment for the benefit of creditors, or if an administrator is appointed to manage the Recipient's or firm's affairs; or
 - (c) the Recipient is a company, and the company passes a resolution for winding up or dissolution (otherwise than for the purposes of and followed by an amalgamation or reconstruction) or an application is made for, or any meeting of its directors or members resolves to make an application for an administration order in relation to it or any party gives or files notice of intention to appoint an administrator of it or such an administrator is appointed, or the court makes a winding-up order, or the company makes a composition or arrangement with its creditors, or an administrative receiver, receiver, manager or supervisor is appointed by a creditor or by the court, or possession is taken of any of its property under the terms of a fixed or floating charge; or

(d) where the Recipient is unable to pay its debts within the meaning of section 123 of the Insolvency Act 1986; or

(e) any similar event occurs under the law of any other jurisdiction.

31.2 The Commissioner may only exercise its right under clause 31.1(a) within six months after a change of control occurs and shall not be permitted to do so where it has agreed in advance to the particular change of control that occurs. The Recipient shall notify the Lead Commissioning Officer immediately when any change of control occurs.

31.3 If the Recipient, being an individual, shall die or be adjudged incapable of managing his or her affairs within the meaning of Part VII of the Mental Health Act 1983, the Commissioner shall be entitled to terminate the Grant Agreement by notice to the Recipient or the Recipient's Representative with immediate effect.

32 Termination on Default

32.1 The Commissioner may terminate the Agreement, or terminate the provision of any part of the Grant Agreement by written notice to the Recipient or the Recipient's Representative with immediate effect if the Recipient commits a Default and if:

(a) the Recipient has not remedied the Default to the satisfaction of the Commissioner within 25 Working Days, or such other period as may be specified by the Commissioner, after issue of a written notice specifying the Default and requesting it to be remedied; or

(b) the Default is not, in the opinion of the Commissioner, capable of remedy; or

(c) the Default is a material breach of the Agreement.

32.2 In the event that through any Default of the Recipient, data transmitted or processed in connection with the Grant Agreement is either lost or sufficiently degraded as to be unusable, the Recipient shall be liable for the cost of reconstitution of that data and shall provide a full credit in respect of any charge levied for its transmission and shall reimburse the Commissioner for any costs charged in connection with such Default of the Recipient.

32.3 The Recipient may terminate the Grant Agreement if the Commissioner is in material breach of its obligations to pay undisputed charges by giving the Commissioner 60 Working Days' notice specifying the breach and requiring its remedy. The Recipient's right of termination under this clause 32.3 shall not apply to non-payment of the charges or Grant where such non-payment is due to the Commissioner exercising its rights under clauses 30.1 and 48.2.

33 Consequences of Termination

33.1 Where the Commissioner terminates the Grant Agreement under clause 32, or terminates the provision of any part of the Grant Agreement under that clause, and then makes other arrangements for the provision of Services, the Commissioner shall be entitled to recover from the Recipient the cost reasonably incurred of making those other arrangements and any additional expenditure incurred by the Commissioner throughout the remainder of the Term or any Extension. The Commissioner shall take all reasonable steps to mitigate such additional expenditure. Where the Grant Agreement is terminated under clause 32, no further payments

shall be payable by the Commissioner to the Recipient until the Commissioner has established the final cost of making those other arrangements.

- 33.2 Where the Commissioner terminates the Grant Agreement under clause 29, the Commissioner shall indemnify the Recipient against any commitments, liabilities or expenditure which would otherwise represent an unavoidable loss by the Recipient by reason of the termination of the Grant Agreement, provided that the Recipient takes all reasonable steps to mitigate such loss. Where the Recipient holds insurance, the Recipient shall reduce its unavoidable costs by any insurance sums available. The Recipient shall submit a fully itemised and costed list of such loss, with supporting evidence, of losses reasonably and actually incurred by the Recipient as a result of termination under clause 29.
- 33.3 The Commissioner shall not be liable under clause 33.2 to pay any sum which:
- (a) was claimable under insurance held by the Recipient, and the Recipient has failed to make a claim on its insurance, or has failed to make a claim in accordance with the procedural requirements of the insurance policy; or
 - (b) when added to any sums paid or due to the Recipient under the Grant Agreement, exceeds the total sum that would have been payable to the Recipient if the Grant Agreement had not been terminated prior to the expiry of the Term.

34 Force Majeure

- 34.1 The Commissioner reserves the right to defer the date of delivery or payment or to cancel all or part of the Grant Agreement or reduce the volume of the Services ordered if it is prevented from or delayed in the carrying on of its business through any circumstances beyond its reasonable control.
- 34.2 Without prejudice to the generality of clause 34.1 the following shall be included as causes beyond the Commissioner's reasonable control:-
- 34.2.1 governmental actions, war or threat of war, national emergency, riot, civil disturbance, sabotage or requisition;
 - 34.2.2 Act of God, fire, explosion, flood, epidemic or accident;
 - 34.2.3 import or export regulations or embargoes; or
 - 34.2.4 labour disputes including disputes involving the workforce of the Commissioner, the Seller or any third party.

35. Data Protection, Freedom of Information, Security of Confidential Information, and Intellectual Property Rights

- 35.1 The Recipient shall, and shall use its reasonable endeavours to procure that any of its representatives involved in achieving the Intended Outcomes shall, comply with any notification requirements under the Data Protection Act 1998 (the "DPA") and both parties shall duly observe all their applicable obligations under the DPA which arise in connection with the Grant Agreement.

36 Freedom of Information

- 36.1 The Commissioner is a public authority to which the Freedom of Information Act 2000 applies. The Commissioner is obliged to consider written requests for information from members of the public and must disclose the requested information unless an exemption is available under the Act. In response to a request for information (including information provided by the Recipient in the course of this grant allocation exercise), the Commissioner may be required to confirm or deny it holds information to the applicant.
- 36.2 The Commissioner will generally make the following information available on request:-
- (a) the names of successful applicant(s);
 - (b) the duration of the grant agreement; and
 - (c) the goods or services to be supplied.
- 36.3 The Commissioner must respond to requests for information by the 20th working day after the request is received and, whilst the Commissioner may consult with the Recipient (but will not necessarily do so) about specific requests, any such consultation will have to be completed within a very short timescale. Accordingly, the Recipient must consider whether any of the information supplied by the Recipient (or relating to the Recipient) in this grant allocation exercise falls within one or more of the exemptions contained in Part II of the Freedom of Information Act 2000. If the Recipient does consider any such exemption to exist, then this shall be set out in detail, at the earliest opportunity (preferably when providing the information), the particular information to which any exemption applies and the specific grounds for contending that the exemption exists.
- 36.4 The Recipient shall provide the Commissioner with all reasonable assistance and co-operation to enable it to comply with any requests for information received under the Freedom of Information Act 2000 within the prescribed time limits.
- 36.5 The Recipient shall take any necessary legal advice in relation to the operation of the Freedom of Information Act 2000 at the earliest opportunity.
- 36.6 No liability shall arise on the part of the Commissioner in respect of the disclosure of any information by it in proper compliance with the Freedom of Information Act 2000.
- 36.7 The Recipient acknowledges that the Commissioner is subject to the requirements of the FOIA and the Environmental Information Regulations and shall assist and cooperate with the Commissioner (at the Recipient's expense) to enable the Commissioner to comply with these Information disclosure requirements.
- 36.8 The Recipient shall and shall procure that its sub-Contractors shall:
- (a) transfer the Request for Information to the Commissioner as soon as practicable after receipt and in any event within two Working Days of receiving a Request for Information;
 - (b) provide the Commissioner with a copy of all Information in its possession or power in the form that the Commissioner requires within five Working Days (or such other period

as the Commissioner may specify) of the Commissioner requesting that Information;
and

- (c) provide all necessary assistance as reasonably requested by the Commissioner to enable the Commissioner to respond to a Request for Information within the time for compliance set out in section 10 of the FOIA or regulation 5 of the Environmental Information Regulations.

36.9 The Commissioner shall be responsible for determining at its absolute discretion whether the Commercially Sensitive Information and/or any other Information:

- (a) is exempt from disclosure in accordance with the provisions of the FOIA or the Environmental Information Regulations;
- (b) is to be disclosed in response to a Request for Information, and in no event shall the Recipient respond directly to a Request for Information unless expressly authorised to do so by the Commissioner.

36.10 The Recipient acknowledges that the Commissioner may, acting in accordance with the Department for Constitutional Affairs' Code of Practice on the Discharge of Functions of Public Authorities under Part I of the Freedom of Information Act 2000, be obliged under the FOIA or the Environmental Information Regulations to disclose Information:-

- (a) without consulting with the Recipient, or
- (b) following consultation with the Recipient and having taken its views into account.

36.11 The Recipient shall ensure that all Information produced in the course of the Grant Agreement or relating to the Grant Agreement is retained for disclosure and shall permit the Commissioner to inspect such records as requested from time to time.

36.12 The Recipient acknowledges that any lists or schedules provided by it outlining Confidential Information are of indicative value only and that the Commissioner may nevertheless be obliged to disclose Confidential Information in accordance with Clause 36.10.

37. Security of Confidential Information

37.1 In order to ensure that no unauthorised person gains access to any Confidential Information or any data obtained in the performance of the Grant Agreement, the Recipient undertakes to maintain security systems that ensure compliance with appropriate legislation and good practice. Where necessary to prevent such access, the Commissioner may require the Recipient to alter any security systems at any time during the Term at the Recipient's expense.

37.2 The Recipient will immediately notify the Commissioner of any breach of security in relation to Confidential Information and all data obtained in the performance of the Grant Agreement and will keep a record of such breaches. The Recipient will use its best endeavours to recover such Confidential Information or data however it may be recorded. This obligation is in addition to the Recipient's obligations under clause 26. The Recipient will co-operate with the Commissioner in any investigation that the Commissioner considers necessary to undertake as a result of any breach of security in relation to Confidential Information or data.

38 Intellectual Property Rights

- 38.1 All Intellectual Property Rights in any specifications, instructions, plans, data, drawings, databases, patents, patterns, models, designs or other material:
- (a) furnished to or made available to the Recipient by the Commissioner shall remain the property of the Commissioner;
 - (b) prepared by or for the Recipient for use, or intended use, in relation to the performance of the Grant Agreement shall belong to the Commissioner and the Recipient shall not, and shall procure that the Recipient's employees, servants, agents, suppliers and sub-Contractors shall not, (except when necessary for the implementation of the Grant Agreement) without prior Approval, use or disclose any such Intellectual Property Rights, or any other information (whether or not relevant to the Grant Agreement) which the Recipient may obtain in performing the Grant Agreement except information which is in the public domain.
- 38.2 The Recipient shall obtain Approval before using any material, in relation to the performance of the Grant Agreement which is or may be subject to any third party Intellectual Property Rights. The Recipient shall procure that the owner of the rights grants to the Commissioner a non-exclusive licence, or if itself a licensee of those rights, shall grant to the Commissioner an authorised sub-licence, to use, reproduce, and maintain the material. Such licence or sub-licence shall be non-exclusive, perpetual and irrevocable, shall include the right to sub-license, transfer, novate or assign to other Contracting Authorities, the Replacement Recipient or to any other third party providing services to the Commissioner, and shall be granted at no cost to the Commissioner.
- 38.3 It is a condition of the Grant Agreement that the Services supplied or licensed by the Service Provider will not infringe any Intellectual Property Rights of any third party and the Recipient shall during and after the Term on written demand indemnify and keep indemnified the Commissioner against all actions, suits, claims, demands, losses, charges, damages, costs and expenses and other liabilities which the Commissioner may suffer or incur as a result of or in connection with any breach of this clause, except where any such claim relates to:
- (a) designs furnished by the Commissioner;
 - (b) the use of data supplied by the Commissioner which is not required to be verified by the Recipient under any provision of the Grant Agreement.
- 38.4 The Commissioner shall notify the Recipient in writing of any claim or demand brought against the Commissioner for infringement or alleged infringement of any Intellectual Property Right in materials supplied or licensed by the Recipient.
- 38.5 The Recipient shall at its own expense conduct all negotiations and any litigation arising in connection with any claim for breach of Intellectual Property Rights in materials supplied or licensed by the Recipient, provided always that the Recipient:
- (a) shall consult the Commissioner on all substantive issues which arise during the conduct of such litigation and negotiations;
 - (b) shall take due and proper account of the interests of the Commissioner; and

- (c) shall not settle or compromise any claim without the Commissioner's prior written consent (not to be unreasonably withheld or delayed).
- 38.6 The Commissioner shall at the request of the Recipient afford to the Recipient all reasonable assistance for the purpose of contesting any claim or demand made or action brought against the Commissioner or the Recipient for infringement or alleged infringement of any Intellectual Property Right in connection with the performance of the Grant Agreement and shall be repaid all costs and expenses (including, but not limited to, legal costs and disbursements) incurred in doing so. Such costs and expenses shall not be repaid where they are incurred in relation to a claim, demand or action which relates to the matters in clause 38.8(a) and (b)
- 38.7 The Commissioner shall not make any admissions which may be prejudicial to the defence or settlement of any claim, demand or action for infringement or alleged infringement of any Intellectual Property Right by the Commissioner or the Recipient in connection with the performance of the Grant Agreement.
- 38.8 If a claim, demand or action for infringement or alleged infringement of any Intellectual Property Right is made in connection with the Grant Agreement or in the reasonable opinion of the Recipient is likely to be made, the Recipient may at its own expense and subject to the consent of the Commissioner (not to be unreasonably withheld or delayed) either:
- (a) modify any or all of the Goods and/or Service without reducing the performance or functionality of the same, or substitute alternative Good and/or Service of equivalent performance and functionality, so as to avoid the infringement or the alleged infringement, provided that the terms herein shall apply mutates mutandis to such modified Goods or to the substitute Goods: or
 - (b) procure a licence to use and provide the Goods and/or Service, which are the subject of the alleged infringement, on terms which are acceptable to the Commissioner.
- 38.9 At the termination or expiry of the Grant Agreement the Recipient shall immediately return to the Commissioner all materials, work or records held, including any back-up media.
- 38.10 The provisions of this clause shall apply during the continuance of the Grant Agreement and indefinitely after its expiry or termination.
- 39. Transparency**
- 39.1 The Recipient acknowledges that the Commissioner shall disclose payments made against this grant only to those persons who need to know for any legal, financial or regulatory purposes. Regulatory purposes will include the Commissioner's transparency duty to publish all transactions over £500.
- 39.2 No information shall be disclosed if such disclosure would be in breach of the DPA, or is exempted from disclosure under the FOI Act
- 40. Premises and Facilities**
- 40.1 The parties shall comply with all applicable requirements of Anti-Discrimination Legislation and the Health & Safety at Work, etc. Act 1974 and all regulations made under it and under any other legislation.

41. Insurance and Indemnities

- 41.1 The Commissioner accepts no liability for any consequences, whether direct or indirect, that may come about from the Recipient using the Grant or from withdrawal of the Grant.
- 41.2 The Recipient shall indemnify and hold harmless the Commissioner, its employees, agents, officers or sub-contractors with respect to all claims, demands, actions, costs, expenses, losses, damages and all other liabilities arising from or incurred by reason of the actions and/or omissions of the Recipient in relation to the Grant, the non-fulfilment of obligations of the Recipient under this Grant Agreement or its obligations to third parties.
- 41.3 Subject to Clause 41.1, the Commissioner's liability under or in connection with this Grant Agreement is limited to the payment of the Grant and for the avoidance of doubt, nothing in this Grant Agreement places any obligation on the Commissioner to renew or continue funding to the Recipient after the end of the Funding Period.
- 41.4 The Recipient shall, during the term of this Grant Agreement and for a period of six (6) years after termination or expiry of this Grant Agreement, ensure that it has adequate insurance cover with an insurer of good repute to cover claims under this Grant Agreement or any other claims or demands which may be brought or made against it by any person suffering any injury damage or loss in connection with this Grant Agreement. The Recipient shall upon request produce to the Commissioner its policy or policies of insurance or where this is not possible, a certificate of insurance issued by the Recipient's insurance brokers confirming the insurances are in full force and effect together with confirmation that the relevant premiums have been paid.
- 41.5 Neither Party excludes or limits liability to the other Party for death or personal injury caused by its negligence or for any breach of any obligations implied by Section 2 of the Supply of Goods and Services Act 1982.
- 41.6 The Recipient shall indemnify and keep indemnified the Commissioner fully against all claims, proceedings, actions, damages, legal costs, expenses and any other liabilities whatsoever arising out of, in respect of or in connection with the Grant Agreement including in respect of any death or personal injury, loss of or damage to property, financial loss arising from any advice given or omitted to be given by the Recipient, or any other loss which is caused directly or indirectly by any act or omission of the Recipient. This clause shall not apply to the extent that the Recipient is able to demonstrate that such death or personal injury, or loss or damage was not caused or contributed to by its negligence or default, or the negligence or default of its Staff or sub-Contractors, or by any circumstances within its or their control.
- 41.7 The Recipient shall effect Public Liability Insurance for such a sum and range of cover as the Recipient deems to be appropriate but not less than £5,000,000 for any one incident unless otherwise agreed by the Commissioner in writing.
- 41.8 The Recipient shall effect and maintain with a reputable insurance company a policy or policies of insurance providing an adequate level of cover in respect of all risks which may be incurred by the Recipient, arising out of the Recipient's performance of the Grant Agreement, including death or personal injury, loss of or damage to property or any other loss. Such policies shall

include cover in respect of any financial loss arising from any advice given or omitted to be given by the Recipient.

- 41.9 The Recipient shall hold employer's liability insurance in respect of Staff in accordance with any requirements specified by the Commissioner.
- 41.10 The Recipient shall produce to the Lead Commissioning Officer, on request, copies of all insurance policies referred to in this clause or a broker's verification of insurance to demonstrate that the appropriate cover is in place, together with receipts or other evidence of payment of the latest premiums due under those policies.
- 41.11 If, for whatever reason, the Recipient fails to give effect to and maintain the insurances required by the Grant Agreement the Commissioner may make alternative arrangements to protect its interests and may recover the costs of such arrangements from the Recipient.
- 41.12 The terms of any insurance or the amount of cover shall not relieve the Recipient of any liabilities under the Grant Agreement. It shall be the responsibility of the Recipient to determine the amount of insurance cover that will be adequate to enable the Recipient to satisfy any liability referred to in clause 41.6.

42. Professional Indemnity

The Recipient shall hold and maintain professional indemnity insurance cover and shall ensure that all professional consultants or sub-Contractors involved in the provision of the Services hold and maintain appropriate cover. To comply with its obligations under this clause 42 and as a minimum, the Recipient shall ensure professional indemnity insurance held by the Recipient and by any agent, sub-Contractor or consultant involved in the performance of Services has a limit of indemnity of not less than £2 million for any occurrences arising out of each and every event. Such insurance shall be maintained for a minimum of 12 (twelve) years following the expiration or earlier termination of the Agreement.

43. Dispute resolution

- 43.1 In the event of any complaint or dispute arising between the parties to this Grant Agreement in relation to this Grant Agreement, the matter should first be referred for resolution to senior offices (nominated by the Commissioner and the Grant Recipient from time to time).
- 43.2 In the absence of any complaint or dispute being resolved pursuant to Clause 43.1 within [14 days] of being referred, the parties may seek to resolve the matter through mediation under the CEDR Model Mediation Procedure (or such other appropriate dispute resolution model as is agreed by both parties). Unless otherwise agreed, the parties shall bear the costs and expenses of the mediation equally.

44. Assignment and Variation of Services

- 44.1 The Recipient may not, without the prior written consent of the Commissioner, assign, transfer, sub-contract, or in any other way make over to any third party the benefit and/or the burden of this Grant Agreement or, except as contemplated as part of the Intended Outcomes, transfer or pay to any other person any part of the Grant.
- 44.2 Variation - No purported amendment or variation of this Grant Agreement shall be effective unless it is in writing and duly executed by or on behalf of each of the parties.

- 44.3 The Commissioner reserves the right on giving reasonable written notice from time to time to require changes to the Services (whether by way of the removal of Services, the addition of new Services, or increasing or decreasing the Services or specifying the order in which the Services are to be performed or the locations where the Services are to be provided) for any reasons whatsoever. Such a change is hereinafter called “a Variation”.
- 44.4 Any such Variation shall be communicated in writing by the Lead Commissioning Officer to the Recipient’s Representative in accordance with the notice provisions of clause 46. All Variations shall be in the form of an addendum to the Grant Agreement.
- 44.5 In the event of a Variation the Grant allocated may also be varied. Such Variation in the Grant shall be calculated by the Commissioner and agreed in writing with the Recipient and shall be such amount as properly and fairly reflects the nature and extent of the Variation in all the circumstances. Failing agreement the matter shall be determined by negotiation or mediation in accordance with the provisions of clause 66.
- 44.6 The Recipient shall provide such information as may be reasonably required to enable such varied Grant to be calculated.

45. Publicity

- 45.1 All media releases by either party, publicity information, consultation materials etc. shall be agreed in advance with the other.
- 45.2 The Recipient shall bring to the attention of the Commissioner any issues that are likely to impact significantly on the project, public opinion or the reputation of the parties to this Grant Agreement, as soon as these are known.
- 45.3 Use of the OPCCN brand.
- (a) the OPCCN name and logo should be used by the recipient organisation during the funding period to acknowledge the support of the OPCCN. For example, this could be on a website, headed paper, publicity, project documents, social media, or any other materials related to the funding provided by the OPCCN.
 - (b) When the name and logo is to be used outside of the scope of the funding the recipient organisation must first check with the OPCCN’s responsible officer.
 - (c) the OPCCN name and logo should be used by the recipient organisation during the funding period only but not after funding period has ended.
 - (d) the OPCCN name and logo must be used in line with the Brand Guidelines unless written permission is given by the OPCCN’s responsible officer.
 - (e) the OPCCN name and logo should not be used in relation to the endorsement of any third party product or service without the express prior consent of the OPCCN’s responsible officer.

46. Notices

- 46.1 Any notice under or in connection with this Grant Agreement must be in writing and may be given by email, personal delivery, commercial courier or by first class post or recorded

delivery. Any such notice addressed as provided in this Clause will be deemed to have been duly given or made (i) when transmitted by the sender (if sent by email), or (ii) when left at the address specified in Clause 46. (if delivered personally), (iii) when delivered by commercial courier, on the date and at the time that the courier's delivery receipt is signed or (iv) when sent by first class post or recorded delivery at 10am on the second Business Day after posting.

46.2 Any such notice must be addressed to the recipient at their postal address or email address set out below or at such other address or email address as may from time to time be notified in writing by the recipient to the sender as being the recipient's address or email address for service.

46.3 The addresses referred to above are as follows:

The Commissioner:-

Office of the Police and Crime Commissioner for Norfolk
Building 8
Jubilee House
Falconers Chase
Wymondham
Norfolk
NR18 0WW

Email address: OPCCNgrants@norfolk.pnn.police.uk

The Recipient:-

Norwich City Community Sports Foundation
Norwich city Football Club
Carrow Road
Norwich
NR1 1JE

Contact: Aneliese Chapman

Tel: 01603 761122

Email: aneliese.chapman@canaries.co.uk

46.4 To prove service, it is sufficient to prove that the notice was transmitted by email to the email address of the party or, in the case of post, that the envelope containing the notice was properly addressed and posted.

47. No Waiver or Severability

47.1 Failure to exercise, or any delay in exercising, any right or remedy provided under this Grant Agreement or by law shall not constitute a waiver of that or any other right or remedy, nor shall it preclude or restrict any further exercise of that or any other right or remedy.

47.2 No single or partial exercise of any right or remedy provided under this Grant Agreement or by law shall preclude or restrict the further exercise of that or any other right or remedy.

47.3 If any provision of this Grant Agreement, or any part of a provision of this Grant Agreement, is found to be illegal, invalid or unenforceable the remaining provisions or the remainder of the provision concerned shall continue in effect.

48 Remedies in the event of Inadequate Performance

48.1 Where a complaint is received or a problem indicated about the standard of Services or about the way any Services provided under this Grant Agreement have been delivered or any other matter connected with the performance of the Grant Agreement, then the Lead Commissioning Officer shall take all reasonable steps to ascertain whether the complaint is valid. If the Lead Commissioning Officer so decides, he may uphold the complaint, or take further action in accordance with the provisions of clause 32 of the Grant Agreement.

48.2 In the event that the Commissioner is of the reasonable opinion that there has been a material breach of the Grant Agreement by the Recipient, or the Recipient's performance of its obligations under the Grant Agreement has failed to meet the requirement set out in the Specification Schedule, then the Commissioner may, without prejudice to its rights under clause 32 of the Grant Agreement, do any of the following:

- (a) make such deduction from the Grant to be paid to the Recipient as the Commissioner shall reasonably determine to reflect sums paid or sums which would otherwise be payable in respect of such of the Services as the Recipient shall have failed to provide or performed inadequately;
- (b) without terminating the Grant Agreement, itself provide or procure the provision of part of the Services until such time as the Recipient shall have demonstrated to the reasonable satisfaction of the Commissioner that the Recipient will be able to perform such part of the Services in accordance with the Agreement;
- (c) without terminating the whole of the Grant Agreement, terminate the Grant Agreement in respect of part of the Services only (whereupon a corresponding reduction in the Grant shall be made) and thereafter itself provide or procure a third party to provide such part of the relevant Services; and/or
- (d) terminate, in accordance with clause 32, the whole of the Grant Agreement.

48.3 The Commissioner may charge to the Recipient any cost reasonably incurred by the Commissioner and any reasonable administration costs in respect of the provision of such part of the relevant Services by the Commissioner or by a third party to the extent that such costs exceed the Grant which would otherwise have been payable to the Recipient for such part of the relevant Services.

48.4 If the Recipient fails to perform any of the Services to the reasonable satisfaction of the Commissioner and such failure is capable of remedy, then the Commissioner shall instruct the Recipient to remedy the failure and the Recipient shall at its own cost and expense remedy such failure (and any damage resulting from such failure) within 10 Working Days or such other period of time as the Commissioner may direct.

48.5 In the event that:

(a) the Recipient fails to comply with clause 48.4 above and the failure is materially adverse to the commercial interests of the Commissioner or prevent the Commissioner from discharging a statutory duty; or

(b) the Recipient persistently fails to comply with clause 48.4 above,

the Commissioner reserves the right to terminate the Grant Agreement by notice in writing with immediate effect.

48.6 The remedies of the Commissioner under this clause may be exercised successively in respect of any one or more failures by the Recipient.

49. Remedies Cumulative

Except as otherwise expressly provided by the Grant Agreement, all remedies available to either Party for breach of the Grant Agreement are cumulative and may be exercised concurrently or separately, and the exercise of any one remedy shall not be deemed an election of such remedy to the exclusion of other remedies

50. Third Parties

50.1 This Grant Agreement is made for the benefit of the parties to it and their successors and permitted assigns and is not intended to benefit, or be enforceable by, anyone else. For the avoidance of doubt, the provisions of the Contracts (Rights of Third Parties) Act 1999 are expressly excluded from this Grant Agreement.

51. Governing Law & General

51.1 This Grant Agreement and any dispute or claim arising out of or in connection with it or its subject matter or formation (including non-contractual disputes or claims) shall be governed by and construed in accordance with the law of England and Wales.

51.2 The parties irrevocably agree that the courts of England and Wales shall have exclusive jurisdiction to settle any dispute or claim that arises out of or in connection with this Grant Agreement or its subject matter or formation (including non-contractual disputes or claims).

51.3 This Grant Agreement may be executed in any number of counterparts and by the different parties on separate counterparts (which may be fax or electronic transmission copies), but shall not take effect until each party has executed and delivered at least one counterpart. Each counterpart when executed and delivered shall constitute an original, but all the counterparts shall together constitute one and the same instrument.

51.4 Each party shall pay its own costs and expenses in relation to the negotiation, preparation, execution, registration and performance of this Grant Agreement and the transactions and arrangements contemplated by this Grant Agreement.

51.5 This Grant Agreement constitutes the entire agreement and understanding between the parties relating to the transactions contemplated by or in connection with this Grant Agreement and the other matters referred to in this Grant Agreement and supersedes any other agreement or understanding (written or oral) between the parties or any of them relating to the same. Each party acknowledges and agrees that it does not rely on, and shall

have no remedy in respect of, any promise, assurance, statement, warranty, undertaking or representation made (whether innocently or negligently) by any other party or any other person except as expressly set out in this Grant Agreement. Nothing in this Clause shall operate or be construed to limit or exclude any liability of any person for fraud, including fraudulent misrepresentation.

51.6 This Grant Agreement shall not create any partnership or joint venture between the Commissioner and the Recipient, nor any relationship of principal and agent, nor authorise any party to make or enter into any commitments for or on behalf of the other party.

51.7 The Recipient shall neither be relieved of its obligations to supply the Goods and/or Services in accordance with the terms of this Grant Agreement nor be entitled to an increase in the price as a result of:

(a) a General Change in Law; or

(b) a Specific Change in Law where the effect of that Specific Change in Law on the Goods and/or Services is known at the Commencement Date whether by publication of a Bill, as part of a Government Departmental Consultation paper, a draft Statutory Instrument, a proposal in the Official Journal of the European Union or otherwise

51.8 If a specific change in law occurs or will occur during the grant period (other than those referred to in clause 51.7) the service provider shall notify the commissioner of the likely effects of that change, including:

(a) whether there is any variation is required to the goods and/or services, the price of this Grant Agreement and

(b) whether any relief from compliance with the Recipient's obligations is required, including any obligation to achieve any milestones or to meet any service level requirements at any time.

51.9 As soon as practicable after any notification in accordance with clause 51.8 the Parties shall discuss and agree the matters referred to in that clause and any ways in which the Recipient can mitigate the effect of the Specific Change of Law, including:

(a) providing evidence that the Recipient has minimised any increase in costs or maximised any reduction in costs, including in respect of the costs of its sub-Contractor Recipients/Recipients;

(b) demonstrating that a foreseeable Specific Change in Law had been taken into account by the Recipient before it occurred;

(c) giving evidence as to how the Specific Change in Law has affected the cost of providing the Services; and

(d) demonstrating that any expenditure that has been avoided has been taken into account in amending the Grant.

51.10 Any increase in the Grant Agreement or relief from the Recipient's obligations agreed by the Parties pursuant to this clause 51 shall be implemented in accordance with clause 44.

52 Safeguarding

52.1 As a commissioner of services, the OPCCN has a responsibility to ensure safeguarding responsibilities are detailed in relevant contracts/grants. The OPCCN will work with providers to ensure that responsibilities are understood and adhered to in line with best practice arrangements and ensure this is monitored as part of the contract management process.

52.2 Section 11 of the Children Act 2004 places a duty on the PCC, and other identified organisations, statutory and non-statutory, to ensure their functions, and any services they contract out to others, are discharged having regard to the need to safeguard and promote the welfare of children.

In having regard to safeguarding and promoting the welfare of child, providers of services will be required to demonstrate at the outset and at regular intervals, compliance with the following:


- A clear line of accountability for the delivery of services designed to or contributing to safeguarding and promoting the welfare of children;
- A senior board level lead with the required knowledge, skills and expertise or sufficiently qualified and experienced to take leadership responsibility for the organisation's/agency's safeguarding arrangements;
- A culture of listening to children and taking account of their wishes and feelings, both in individual decisions and the development of services;
- Clear whistleblowing procedures, which reflect the principles in Sir Robert Francis' Freedom to Speak Up Review and are suitably referenced in staff training and codes of conduct, and a culture that enables issues about safeguarding and promoting the welfare of children to be addressed;
- Compliance with Norfolk Safeguarding Children Board escalation policy for staff to follow when their child safeguarding concerns are not being addressed within their organisation or by other agencies;
- Arrangements which set out clearly the processes for sharing information, with other practitioners and with safeguarding partners;
- A designated practitioner for child safeguarding. Their role is to support other practitioners in their organisations and agencies to recognise the needs of children, including protection from possible abuse or neglect. Designated practitioner roles should always be explicitly defined in job descriptions. Practitioners should be given sufficient time, funding, supervision and support to fulfil their child welfare and safeguarding responsibilities effectively;
- Safe recruitment practices and ongoing safe working practices for individuals whom the organisation or agency permit to work regularly with children, including policies on when to obtain a criminal record check;
- Appropriate supervision and support for staff, including undertaking safeguarding training;
- Creating a culture of safety, equality and protection within the services they provide.

- 52.3 The responsibilities set out above for the safeguarding of children will also be applied to providers delivering services that contribute directly or indirectly to the safeguarding of adults.


ACCEPTANCE OF GRANT

Norwich City Community Sports Foundation accepts the offer of Grant contained in this Grant Agreement and agrees to comply with the terms and conditions of the Grant on which the offer is made.

On behalf of the Recipient - Authorised Representative

Signature:	 9/1/2020
Name:	Aneliese Chapman
Date:	9/1/2020
Position:	Funding Officer – Trust and Grants

Signed on behalf of the Commissioner:

Signature:	
Name:	Mark Stokes
Date:	9/1/2020
Position:	Chief Executive

Date of issue of Grant Agreement:

SCHEDULE 1 – THE PURPOSE

Purpose of the funding

In accordance with Section 143 of the Anti-social Behaviour, Crime and Policing Act 2014, the Commissioner, as the local policing body, has powers to provide or to commission:-

- (a) services that in the opinion of the local policing body will secure, or contribute to securing, crime and disorder reduction in the body's area;
- (b) services that are intended by the local policing body to help victims or witnesses of, or other persons affected by, offences and anti-social behaviour;**
- (c) services of a description specified in an order made by the Secretary of State.

A local policing body arranging for the provision of services under this section may make grants in connection with the arrangements.

A grant may be subject to any conditions (including conditions as to repayment) that the local policing body thinks appropriate.

The Commissioner therefore intends to make these grants in accordance with (b) above and more details are in Schedule 2.

SCHEDULE 2 – PROJECT DETAILS (DELIVERABLES/REPORTING)

Recipient Information/Background

The Community Sports Foundation (CSF) is a registered charity established in 1992, it now employs 84 full time staff, 135 part time, 400 volunteers and a budgeted turnover of £4.5 million for 2019. CSF is the lead partner for the Positive Futures Programme.

Over the last 10 years CSF has seen a significant increase in demand for the activities and services. This growth has enabled the foundation to work with a larger number of people, partners, schools, businesses and families, supporting some of the county's most disadvantaged, disabled and those farthest away from the job market.

CSF have been delivering Kicks for 10 years working with young people with complex needs including youth crime, violence and antisocial behaviour. The Foundation has been delivering National Citizen Service for over 6 years working with a wide variety of young people on residential programmes at the Nest, (the Foundations community hub) including looked after children, foster children and those with complex issues. Both programmes have worked with challenging groups.

a) Purpose/Key Deliverables

Positive Futures is a new two-year pilot programme developed in partnership with Norfolk County Council, Norwich City Community Sports Foundation and the Office of the Police and Crime Commissioner for Norfolk (OPCCN).

Two strands to the programme "Protect" and "Prepare" have been developed and will provide interventions for young people across Norfolk:

Protect

Since 2016, Norfolk Police has responded positively to tackling County Lines through Operation Gravity, which focuses on disruption and enforcement. However, the long-term strategy must be preventative. Protect is a targeted intervention focussing on those areas and demographic groups at the greatest risk of harm, in particular young people in school years 7,8,9 who:

- Are persistently absent from school
- Are in relationships with controlling/older individuals or groups
- Where there is suspicion of association with county lines and at risk of child exploitation
- When there has been a significant decline in school results, performance
- Any concerns regarding emotional well being

Two schools will be targeted for the Protect project, based upon:

- Norfolk MACE screening data
- Safer Schools Partnership incident data
- Low educational attainment
- High exclusion rate

- Existing pathway out provision (Kicks programme) in place

There is additional provision in the Protect project for a flexible cohort who are known to Early help, Norfolk Youth Offending Team, Detached Youth workers, Safer Schools Officers, School Designated Safeguarding Leads or those Working with Voluntary Community Service's in the Norwich locality.

Interventions are individualised based on risk management plans and will be delivered in either a residential setting (The Nest) or through a 12-week delivery model within the school setting. The 12-week delivery model has the capacity to be delivered either through group work or 1-2-1 intervention.

The Protect Officer will engage with the appropriate statutory services while addressing presenting issues e.g. substance misuse, extremism and radicalisation, the dangers and consequences of becoming involved in knife crime, understanding violent behaviour, poor school attendance, social isolation as well as family/carer support.

Following the recruitment of the Protect Officer, NCCSF will deliver the following over the course of the project across Norfolk:

- 360 young people aged between 11- 14 years having received either a residential or schools-based intervention
- 180 young people aged between 11-14 years engaged in the 12-week programme delivered in targeted schools
- 180 young people aged between 11-14 years engaged in the residential programme delivered at the Nest
- 60% of young people report greater knowledge of county lines, local crime and resilience to say "no" following 12-week intervention
- 60% of young people report greater knowledge of county lines, local crime and resilience to say "no" following a residential intervention
- 40% of young people able to recall information learnt following 12-week intervention
- 40% of young people able to recall information learnt following residential intervention
- 40% of young people show a net increase in positive behaviour points in school following 12-week intervention
- 40% of young people show a net increase in positive behaviour points in school following residential intervention

Prepare

The Prepare strand will help to address the unprecedented rise in demand for mental health services from young people, a 10-15% year on year increase in Child and Adolescent Mental Health Services (CAMHS) referrals has been seen in Norfolk and Waveney.

Prepare offers a targeted intervention for young people in school year 10 whose emotional resilience and self-esteem has declined as a consequence of increased anxiety and stress. A contributing factor may be examination pressure.

This intervention will be made available to three Norfolk schools and will also allow for a flexible cohort who are engaging with existing NCCSF programmes.

Interventions are individualised based on risk management plans and will be delivered in either a residential setting (The Nest) or through a 12-week delivery model within the school setting. This 12-week delivery model will be delivered through either group work or 1-2-1 intervention.

The Prepare Officer will engage with the appropriate statutory services while addressing presenting issues e.g. reducing anxiety and stress through exercising, good nutrition and learning important coping strategies.

Following the recruitment of the Prepare Officer, NCCSF will deliver the following over the course of the project across Norfolk:

- 420 year 10 students having received either a residential or schools-based intervention
- 180 year 10 students engaged in the 12-week programme delivered in targeted schools
- 240 year 10 students participating in the residential programme delivered at the Nest
- 60% of young people report a greater knowledge of how to manage exam pressure and how to access support for mental ill health, following 12-week intervention
- 60% of young people report a greater knowledge of how to manage exam pressure and how to access support for mental ill health, following a residential intervention
- 40% of young people recall information learnt following their 12-week intervention
- 40% of young people recall information learnt following their residential intervention
- 40% of young people report an increase in self-esteem, confidence and feel more engaged following their 12-week intervention
- 40% of young people report an increase in self-esteem, confidence and feel more engaged following their residential intervention

Norwich City Community Sports Foundation will create:

- Resources designed to gauge the level of knowledge each young person has prior to delivery, immediately after delivery and three months post-delivery across all curriculum areas within the Protect and Prepare projects
- Programme curriculums for the Protect project, both 12-week and residential interventions in partnership with Norfolk County Council and the OPCCN and where necessary buy in specialist subject matter experts and guest speakers
- Programme curriculums for the Prepare project, both 12-week and residential interventions in partnership with Norfolk County Council and the OPCCN and where necessary buy in specialist subject matter experts and guest speakers
- Evidence from PDP reviews and onward signposting
- Case studies
- Quotes/feedback from young people, parents/carers, teachers, referrers, programme deliverers
- Menu of rewards
- Programme communications and media plan in partnership with Norfolk County Council and the OPCCN

Norwich City Community Sports Foundation will review project documentation during delivery and where necessary amend/flex programme content.

Norwich City Community Sports Foundation will clearly and regularly communicate referral pathways and protocols to partner agencies.

c) Outcomes

The key outcomes measures to be achieved, as demonstrated by monitoring are:

Young people engaged building trusted relationships with adults to increase their resilience
Young People able to make informed decisions regarding risky behaviours and decreasing vulnerability to exploitation

Reduced the likelihood of involvement in child criminal exploitation of those engaged in the service

Improved quality of live and personal relationships of children and young people and their families/carers/teachers

d) Financial Information

A total of £25,000 will be provided over a three-year period, as outlined below:

e) A Financial Breakdown of budget for a two-year service, over three financial years

Financial Year Breakdown	2019/20	2020/2021	2021/2022
Grant Amount	£6,250	£12,500	£6,250

An itemised breakdown of the budget will be required each quarter.

f) Reporting

PERIOD	Year 1 2019/20
Quarter 1 (Sept 19 – Nov 19 Inc)	31 st Dec 2019
Quarter 2 (Dec 19 – Feb 20 Inc)	31 st March 2020
Quarter 3 (Mar 20 – May 20)	30 th June 2020
Quarter 4/Annual Report Sept 19 – Aug 20 Inc	31 st Sept 2020
	Year 2 2020/2021
Quarter 1 (Sep 20 – Nov 20 Inc)	31 st Dec 2020
Quarter 2 (Dec 20 – Feb 21 Inc)	31 st March 2021
Quarter 3 (Mar 21 – May 21 Inc)	30 th June 2021
Quarter 4/Final Project Report Sep 19 – Aug 2021 Inc	31 st Sept 2021

and detailing:

- Items - Schedule 2 – Items a-f inclusive
- how the project is progressing
- any particular difficulties or successes
- any risks over and above those normally associated with this kind of project
- will need to demonstrate Project Spend against original application
- Year End financial information will need to demonstrate overall Project Spend against original application

g) Evaluation requirements

Throughout the project lifespan, the Recipient will maintain contact with and liaise with the Office of the Police and Crime Commissioner for Norfolk on a regular basis (minimum quarterly basis after completion of Grant monitoring Reports), reporting on internal data collection, both qualitative and quantitative.

In addition to the internal data collection the programme will be externally evaluated by the University of East Anglia incorporating (a) to (f) as above and:

- how the project went, i.e. lessons learned, dissemination of outcomes, good practice, partnership development
- how the target group benefited from your project/services (qualitative and quantitative information)
- any particular difficulties or successes
- Sustainability measures, how the work should be continued when the grant ends
- any other relevant information

A final presentation to partners with findings and evaluation will be delivered in 2021 by the Recipient.

SCHEDULE 3 – PAYMENT SCHEDULE

Financial Years	Year 1 2019/20	Year 2 2020/21	Year 3 2021/22
Dates Qtr 1	N/A	N/A	N/A
Dates Qtr 2	N/A	£6,250	N/A
Dates Qtr 3	N/A	N/A	£6,250
Dates Qtr 4	£6,250	£6,250	N/A

Process for Requesting Payment

Payments will be made in arrears pending adherence to terms and conditions within this Grant Agreement, and an invoice must be submitted for each advance.

Your invoice **must include** our purchase order number. To obtain our purchase order number, please email Stephanie Stearman direct on stephanie.stearman@norfolk.pnn.police.uk. Please ensure your invoice states clearly the specific grant and period you are claiming funding for.

The last payment will be paid on invoice after Evaluation report of the project has been submitted and agreed.

For the Attention of Stephanie Stearman
Office of the Police and Crime Commissioner for Norfolk
Building 8
Jubilee House
Falconers Chase
Wymondham
Norfolk
NR18 OWW

Grant Variation Form No:1

Contractor: Norwich City Community Sports Foundation	Decision Notice No: 07/2020
Grant title: Positive Futures Programme	Original contract term: 1st September 2019 – 31st August 2021

Please note the following Variation to Grant Decision Notice No 07-2020

Positive Futures is a new two-year pilot programme developed in partnership with Norfolk County Council, Norwich City Community Sports Foundation and the Office of the Police and Crime Commissioner for Norfolk (OPCCN).

Two strands to the programme “Protect” and “Prepare” have been developed and provide interventions for young people across Norfolk:

Protect

Protect is a targeted intervention focussing on those areas and demographic groups at the greatest risk of harm, in particular young people in school years 7,8,9 who:

- Are persistently absent from school
- Are in relationships with controlling/older individuals or groups
- Where there is suspicion of association with county lines and at risk of child exploitation
- When there has been a significant decline in school results, performance
- Any concerns regarding emotional well being

Interventions are individualised based on risk management plans and are delivered in either a residential setting (The Nest) or through a 12-week delivery model within the school setting.

Prepare

The Prepare strand will help to address the unprecedented rise in demand for mental health services from young people, a 10-15% year on year increase in Child and Adolescent Mental Health Services (CAMHS) referrals has been seen in Norfolk and Waveney.

Prepare offers a targeted intervention for young people in school year 10 whose emotional resilience and self-esteem has declined as a consequence of increased anxiety and stress. A contributing factor may be examination pressure.

Interventions are individualised based on risk management plans and are delivered in either a residential setting (The Nest) or through a 12-week delivery model within the school setting.

NOT PROTECTIVELY MARKED

The key outcomes to be achieved by the Positive Futures programme are:

- Young people engaged building trusted relationships with adults to increase their resilience
- Young People able to make informed decisions regarding risky behaviours and decreasing vulnerability to exploitation
- Reduced the likelihood of involvement in child criminal exploitation of those engaged in the service
- Improved quality of live and personal relationships of children and young people and their families/carers/teachers

On 31 December 2019, the World Health Organisation (WHO) was informed of a cluster of cases of pneumonia of unknown cause detected in Wuhan City, China. The cause is now identified as a Coronavirus. The virus was subsequently named Covid-19.

From March 2020 the country has been in various stages of full “lockdown” with all but essential movement allowed. While some easing of restrictions has subsequently been announced, the UK remains in the delay phase.

Shortly after the declaration of the threat to public health from COVID-19, all providers of PCC commissioned services were asked to provide their Business Continuity Plans for consideration by the OPCCN’s Commissioning Manager which NCCSF provided.

Regular discussions have been and continue to be held with NCCSF and Children’s Services to ascertain impact on service delivery.

A number of KPI’s have not been met during this reporting period i.e. the provision of residential services and in the case of the Prepare project, full completion of 12-week interventions across all identified schools.

The postponement of residential provision has led to a programme underspend. Therefore, an alternative pilot project known as “Transitions” has been developed in partnership with all programme funders in agreement.

In addition to this 12-week Positive Futures interventions will continue to operate until 31st March 2022.

The OPCCN’s total contract value £25,000 remains unchanged, with the final installment of £6,250 being awarded to NCCSF after the 31st March 2022. This final award is subject to submission of findings in the form of an evaluation report for both Positive Futures and the Transitions project and financial information upon completion of both these projects.

Reporting periods will be adjusted, in line with all funders of Positive Futures and the Transitions projects as follows:

- **1st February 2021 – 31st July 2021** – interim reporting for Positive Futures and Transitions projects, to include mid-year financial information demonstrating overall project spend against original application

NOT PROTECTIVELY MARKED

- **1st August 2021 – 31st March 2022** – final project reporting and evaluations for Positive Futures and Transitions projects to include project end financial information demonstrating overall Project Spend against original application

Note all reporting to be returned using OPCCN template.

All other terms and conditions remain unchanged.



Signed for and on behalf of the Commissioner _____

Name Mark Stokes

Position Chief Executive

Date 30/03/2021



Signed for and on behalf of the Contractor _____

Name Aneliese Chapman

Position Funding Manager

Date 31st March 2021