



Dear Norfolk resident

As your Police and Crime Commissioner, it's my job to set the policing budget for Norfolk and, with it, how much you contribute through council tax. 56% of Norfolk's policing budget is funded by central government; your council tax makes up the rest. With such a significant contribution coming from your pocket, I want all Norfolk residents to have a say on how that funding is used.

Please spare a few minutes to take the survey in this document.

You can also share your views online at www.norfolk-pcc.gov.uk, by telephone on 01953 424455, by email to TellLorne@norfolk.pnn.police.uk, or by writing to me at OPCCN, Building 8, Falconers Chase, Wymondham, NR18 0WW.

A message from your PCC

Being your Police and Crime Commissioner is a source of great pride to me and to have the chance to serve the people of Norfolk is a huge honour.

I have spent a great deal of time over the past year listening to Norfolk communities. They tell me that not only do they want to be safe, they want to feel safe. Our constabulary has a responsibility to offer that assurance in our homes, on our streets and in our communities.

However, at the same time, I recognise the financial situation for policing continues to be extremely challenging. The nature of crime is becoming more complex.

The Chief Constable has told me that no increase would, inevitably, lead to further police officer and staff reductions. But before I consider raising the policing element of the council tax, I have to be absolutely sure that the force continues to drive efficiencies at every turn, including from collaboration and partnership working.

At the moment, the maximum council tax increase I can consider for 2019/20 is 46 pence per week, which amounts to around £24 a year extra for an average household in a Band D property.

It is important to stress that, in Norfolk, 62% of properties are below Band D so would pay less.

Setting the policing budget and, with it, making the decision whether to raise the policing element of people's council tax is, arguably, one of the most difficult parts of my role. It is not a decision I take lightly.

To help inform my budget decision, I would like to hear your views and know what you would be prepared to pay next year for policing.



So, what I am asking is...

...would you be prepared to pay more for policing in Norfolk? And, if so, please share with me your views on the level of increase.

Before you [take the survey](#), please read the update from the Chief Constable which outlines the current situation for Norfolk Constabulary and what the council tax options would mean for your policing service.

Your views are important to me and will help inform my budget decisions for 2019/20, so please take the time to have your say between now and Wednesday 30 January 2019.

Thank you.

Lorne Green

Police and Crime Commissioner
for Norfolk



From the Chief Constable

CHANGING FACE OF CRIME

Our Norfolk 2020 policing model was designed to take into consideration our current and future demands as well as the changing face of crime. We wanted to ensure that whatever changes we introduced, the county would remain one of the safest in the country while at the same time be able to meet any future challenges.

We know that, as society changes, so does the nature of the crime we need to police, with offences becoming increasingly complex as

“We wanted to ensure that whatever changes we introduced, the county would remain one of the safest in the country.”

demand grows around exploitation of the vulnerable, drug dealing and violent crime. To tackle these threats to our community we made a bold decision to invest more in the wide range of skills that police officers can provide rather than the service that police community support officers so very ably delivered.

BEST SERVICE POSSIBLE

Our investigation hub proposals look to focus on offenders who pose the greatest risk to our neighbourhoods and at the same time give the best service possible to all victims, particularly those who have suffered the most harm. If our investigation roles and the locations of stations stayed the same, an increase of well over £1million of detective constables would be required and still they would not be afforded the technical and analytical capabilities required to continue to investigate effectively. Centralising investigations means we can reduce cost but more importantly will bring together in one place all the technology, support, skills and expertise that investigators need to deal with these incredibly complex and impactful crimes.

2020 POLICING MODEL

Always designed to be flexible and scalable, early signs are that the 2020 policing model is having the desired effect. Placing neighbourhood policing as its bedrock and recognising the importance of local visible policing for communities, the rollout of officers and staff, particularly into neighbourhood-based teams, is now almost complete. One

area of business where significant outcomes have been achieved is Operation Moonshot. These specialist units, made up of eight police officers and one sergeant, concentrate their work solely on disrupting criminals using Norfolk's road networks and, in the process, protecting our communities thereby allowing frontline officers to focus on regular calls for service. They employ tactics combining innovative use of intelligence, dedicated available officer time, specialist training and exploitation of technology including mobile working and Automatic Number Plate Recognition (ANPR) software to achieve instant results with over 600 arrests made and more than 900 vehicle seizures achieved in 500 operational days.

“Early signs are that the 2020 policing model is having the desired effect.”



Successes have also been seen in projects such as Operation Solve which aims to alleviate demand to the frontline by using restricted and recuperative duties officers from around the county to take up both crime recording and some routine investigations. Supported by our new telephony system and refreshed website, more people are now able to access our services directly on a daily basis. We have also revolutionised the way we provide our face-to-face service, providing officers with tablets and phones which enable them to work remotely to take statements, update crime systems, review live incidents and update victims and liaise with partner agencies on-the-go. Alongside body worn video and drones, these new technologies allow officers to work more effectively and offer them the support they need to protect the public and bring offenders to justice.

VISIBILITY IS STILL KEY

Despite the positive impact these services have had, both recognised and applauded by our communities, we know from our meetings and engagements with you that visibility is still a key issue. We continue to undertake

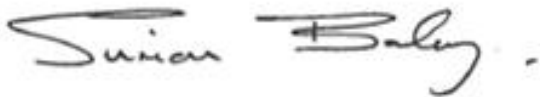


more visible preventative work - for example, working in partnership with Norfolk County Council to tackle the criminal exploitation of children while also targeting county line drug dealing and associated violence through our Operation Gravity initiative - but we realise that there is still more work to do.



WISE INVESTMENT

Since 2010, we have saved over £37 million from our policing budget. Much of this has been achieved through our collaboration with Suffolk Police and other partners, as well as through working more efficiently and effectively. We know you want policing to be more visible but with funding cuts year-on-year our numbers have also seen a reduction – there are now 100 fewer officers than in 2010. Raising our precept funding will help us to protect and possibly increase those numbers and, in addition, it will give us the ability to tackle new and emerging threats as we move forward.

A handwritten signature in black ink that reads "Simon Bailey". The signature is written in a cursive style with a small flourish at the end.

Simon Bailey

Chief Constable, Norfolk Constabulary

Having considered the information provided by the Chief Constable, which of the following would you support?

NO INCREASE IN THE POLICING ELEMENT OF COUNCIL TAX

If there was no precept rise, there would be no opportunity for investment and we would also have to find significant savings equivalent to approximately 90 officers.

INCREASING THE POLICING ELEMENT OF COUNCIL TAX BY £8 A YEAR (15p a week)

This would not offer any opportunity for investment in officer numbers or technology, and would still require further savings to be found equivalent to at least 45 officers.

INCREASING THE POLICING ELEMENT OF COUNCIL TAX BY £16 A YEAR (31p a week)

This would maintain the rollout of our 2020 policing model, but only provide very limited opportunity to increase officer numbers or invest in technology.

INCREASING THE POLICING ELEMENT OF COUNCIL TAX BY £24 A YEAR (46p a week)

This would enable significant investment in the frontline with an increase of 40 officers to a total of 1,550. It would provide an opportunity to invest in technology too, helping to improve officer productivity by enabling them to stay out on patrol and work remotely. As well as having 21st century tools for 21st century policing, officers will be able to respond more quickly to more incidents and be more visible.

You can have your say using the survey form overleaf or by submitting your response online at www.norfolk-pcc.gov.uk.

Alternatively you can share your views using the following contact details:

Post: OPCCN, Building 8, Jubilee House, Falconers Chase, Wymondham, Norfolk, NR18 0WW

Telephone: 01953 424455

Email: TellLorne@norfolk.pnn.police.uk



OFFICE OF THE POLICE & CRIME COMMISSIONER FOR NORFOLK

PLEASE ANSWER THE FOLLOWING QUESTIONS:

Would you be prepared to pay more for policing in Norfolk ?

Without a precept rise, there will be no opportunity for investment and we will also have to find significant savings equivalent to approximately 90 officers.

YES

NO

If you answered yes, which of the following three options would you most favour? (Please tick only one)

OPTION 1:

AN INCREASE IN THE POLICING ELEMENT OF COUNCIL TAX BY £8 A YEAR

(15p a week on a Band D property)

This would not offer any opportunity for investment in officer numbers or technology, and would still require further savings to be found equivalent to at least 45 officers.

Please turn over for more options



OPTION 2:

INCREASE THE POLICING ELEMENT OF COUNCIL TAX BY £16 A YEAR

(31p a week on a Band D property)

This would maintain the rollout of our 2020 policing model, but only provide very limited opportunity to increase officer numbers or invest in technology.



OPTION 3:

INCREASE THE POLICING ELEMENT OF COUNCIL TAX BY £24 A YEAR

(46p a week on a Band D property)

This would enable significant investment in the frontline with an increase of 40 officers to a total of 1,550. It would provide an opportunity to invest in technology too, helping to improve officer productivity by enabling them to stay out on patrol and work remotely. As well as having 21st century tools for 21st century policing, officers will be able to respond quicker to more incidents and be more visible.

Any other comments?

About you. Please tell us...

IN WHICH DISTRICT DO YOU LIVE? (PLEASE CIRCLE)

Breckland

Broadland

Great Yarmouth

King's Lynn and West Norfolk

North Norfolk

Norwich

South Norfolk

IF YOU WOULD LIKE TO RECEIVE UPDATES ON THE OUTCOME OF THIS CONSULTATION AND WORK OF YOUR PCC, PLEASE PROVIDE AN EMAIL ADDRESS.

By providing your email address you consent to the Office of the Police and Crime Commissioner for Norfolk (OPCCN) sending you a regular electronic newsletter with updates from your PCC. The OPCCN uses the MailChimp web-based marketing platform to produce and send these electronic news updates. The OPCCN will not share your email address with anyone else, and you can unsubscribe from the newsletter at any time.

Please return your completed form to OPCCN, Building 8, Jubilee House, Falconers Chase, Wymondham, Norfolk, NR18 0WW. If you require the information in this document in an alternative format, please contact the OPCCN by telephone on 01953 424455 or by email to opccn@norfolk.pnn.police.uk.