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11 September 2018

Dear Commissioner,

### **Police and Crime Commissioner for Norfolk's 2017-18 Annual Report**

In accordance with Part 1, Chapter 4, paragraph 28 (4) of the Police Reform and Social Responsibility Act 2011, I write to formally report that the Panel noted your draft Annual Report 2017-18 when it met on 10<sup>th</sup> September 2018 and agreed the following recommendations:

- 1) Priority 1 - Increase Visible Policing: That the PCC considers changing the description of the metric, to focus attention on the delivery of an efficient and effective police service.
- 2) Priority 3 – Improve Road Safety: That the PCC seeks to embolden his partnership work in this area, to reduce controllable loss of life.
- 3) Priority 4 – Prevent Offending: That the PCC provides further information within his report and future performance monitoring, to demonstrate the effectiveness of the Gateway to Employment scheme, including: how many individuals were supported by the scheme, how many are now in full employment, and how many have re-offended.
- 4) Priority 5 – Support Victims and Reduce Vulnerability: That actual numbers be provided alongside percentage data for relevant indicators.
- 5) Priority 7 – Good Stewardship of Taxpayers' Money: That the PCC considers changing the measures for future performance monitoring, in order that strong performance might be made clearer, for example by including national average comparisons for each.

A record of the Panel's discussion will be published in the minutes in due course.

(Continued...)

On behalf of the Panel, I would like to thank you and your staff for the information provided both before and during the meeting to assist our review. I am also grateful to the Chief Constable for his valuable contribution to our discussion.

Yours sincerely,

A handwritten signature in blue ink that reads "William Richmond". The signature is written in a cursive style and is positioned above the printed name.

Councillor William Richmond  
Chairman of the Norfolk Police and Crime Panel

Copied to: Mr M Stokes, Chief Executive - OPCCN  
Members of the Norfolk Police and Crime Panel