Subject: Women Offenders in Norfolk Diversion and Rehabilitation (WONDER) Plus Project – additional funding and project expansion for 2027-28

Originator: Commissioning Officer

Decision no. 47/2026

Reason for submission: For approval – revised budget and service schedule.

Submitted to: Colin Sutton - Police and Crime Commissioner for Norfolk

Summary:

1. Decision Notice 08/2026 was approved on 27 February 2026. This Decision Notice supported the extension of the WONDER Plus Project delivered by St Giles Trust for a further two years from 1 April 2026 to 31 March 2028.

2. This revised Decision Notice is recommending the following changes to the Project for the period 2026-28:

   - Additional funding contribution from Public Health - £45,000 additional funding for period 1 April 2027 – 31 March 2028

   - Revised service schedule for the period 1 April 2027 – 31 March 2028. The new schedule allows for the provision of 1.0 FTE Senior Link Worker and 2.9 FTE Link Workers. This is an increase of 0.9 FTE Link Worker.

3. The WONDER Plus Project has been running in Norfolk and delivered by St Giles Trust under the current Grant Agreement since 1 March 2018.

4. The WONDER Plus Project uses a whole system approach to rehabilitate female offenders and support women at risk of offending. It focuses on prevention of offending and imprisonment using the nine pathways to reducing re-offending for women model. The service is diversionary in approach, targeting interventions for qualifying female offenders and women at risk of entering the Criminal Justice System. Referrals into the service include women given a conditional caution and women who voluntarily self-refer to the scheme.

5. The WONDER Plus Project uses a community based holistic system – delivering gender specific assessments, referrals and support to meet the complex needs of this vulnerable client group.

6. This Decision Notice is to award St Giles Trust revised total funding of £242,202 (with additional contribution of £10,448 towards the project to be made by St Giles Trust) for the two financial years 1 April 2026 – 31 March 2028.

Recommendation:

It is recommended that the Police and Crime Commissioner (PCC) approves this Decision Notice for the increased budget and revised service schedule for the expansion of the WONDER Plus Project delivered by St Giles Trust for a further two years from 1 April 2026 to 31 March 2028.

Outcome/approval by: Police and Crime Commissioner – Colin Sutton

The recommendations as outlined above are approved.

Signature:



Date: 19/11/2026

Detail of the submission

1. Objective:

1.1 The WONDER Plus Project supports women in Norfolk by way of a whole system approach to rehabilitate female offenders and support women at risk of offending.

1.2 This Decision Notice is to update on the increased funding and increased provision for period 2027-2028 for the delivery of the WONDER Plus Project. The Project is currently commissioned for two financial years from 1 April 2026 to 31 March 2028 – it is proposed that an additional £45,000 will be awarded to St Giles Trust for which an additional 0.9 FTE Link Worker will be recruited.

2. Background:

2.1 The WONDER Plus Project uses a whole system approach to rehabilitating female offenders and supporting women at risk of offending, originally funded by the Ministry of Justice, the Office of the Police and Crime Commissioner, Norfolk County Council Public Health and the Norfolk and Suffolk Community Rehabilitation Company (NSCRC).

2.2 The model will be funded by the Office of the Police and Crime Commissioner Norfolk and Norfolk County Council/Public Health. In addition, St Giles Trust will make a £10,448 contribution from its own funds so that an additional 0.9 FTE Link Worker to deliver Project Adder working closely with Change Grow Live (CGL) can be recruited.

2.3 The new model will provide:

- 4 x Link Workers and 1 x Senior Link Worker for period 1 April 2026 to 31 March 2027.
- 2.9 FTE x Link Workers and 1 x Senior Link Worker for period 1 April 2027 to 31 March 2028.

2.4 The Project will deliver a community based holistic service – providing gender specific assessments, referrals and support to meet the needs of this vulnerable client group.

2.5 The service targets all women who meet the following criteria:

- Are aged 18 years or over and residing in the Norfolk local authority area, or of no fixed abode, presenting in Norfolk and;
- Have been detained or attended by appointment at a Police Investigation Centre (PIC) located in one of following locations - Wymondham, Kings Lynn, Aylsham, Great Yarmouth, Bury St Edmunds, or;
- Are engaging with Operational Policing Teams and/or agencies based in Early Help Hubs across the county, or;

- Are receiving support from another statutory or voluntary agency but requiring more specialist support in relation to offending behaviour or engagement with the criminal justice system.

3. Areas for consideration:

3.1 This is a continuation of the existing partnership arrangement between Norfolk County Council/Public Health and OPCCN for the joint funding of the Wonder Plus Project to allow for provision of an additional 0.9FTE Link Worker to deliver Project Adder working closely CGL (Chane Grow Live).

4. Other options considered:

4.1 To continue with the delivery of the reduced model for the period 2027-2028. If this happens the delivery of the Project Adder element of the project (working with CGL) will be at risk. This option was rejected.

5. Strategic aims/objective supported:

5.1 The PCC has a statutory obligation to set out Police and Crime objectives through the Police, Crime and Community Safety Plan 2025-29. The PCC's three priorities fall into the following categories:

- Preventing Crime.
- Cohesive Communities.
- Reducing Harm.

5.2 The WONDER Plus Project supports two of these priorities

- Preventing Crime.
- Reducing Harm.

6. Financial and other resource implications:

6.1 This decision notice relates to the provision of additional funding of £45,000 for period 2027-28 funded by Norfolk County Council Public Health.

6.2 The total cost of funding to deliver the WONDER Plus Project with for the two-year period will be increased to £532,968

6.3 St Giles Trust will contribute an additional £10,448 in 2027-28 to ensure that the 0.9FTE Project Adder Link Worker is delivered.

6.4 The breakdown of total funding is as follows:

Budget	2026/27	2027/28	TOTAL
OPCCN Commissioning Budget	£243,766	£199,202	£442,968
Norfolk County Council – Public Health Project ADDER contribution	£45,000	£45,000	£90,000
TOTAL COMMISSIONER FUNDING	**£288,766**	**£244,202**	**£532,968**
St Giles Contribution	£0	£10,448	£10,448
TOTAL	**£288,766**	**£254,650**	**£543,416**

7. Carbon Emissions and Other Environmental Implications:

Carbon Emissions

7.1 The estimated impact on our carbon emissions that must be reported under current statute from this proposal is:

Emission Categories:	Increase in tCO2	Saving in tCO2
Scope 1 – Fuel – Building Heating	0	0
Scope 1 – Fuel – Transport	0	0
Scope 2 – Electricity	0	0

Environmental Implications

7.2 No material implications

8. Other implications and risks:

8.1 There are no unforeseen implications or risks that have been seen at this time.

8.2 The Office of the Police and Crime Commissioner for Norfolk has assessed the eligibility of St Giles Trust and the appropriate due diligence checks have been completed.

Originator checklist (must be completed)	**Please state 'yes' or 'no'**
Has legal advice been sought on this submission?	**NO**
Has the PCC's Chief Finance Officer been consulted?	**YES**
Have equality, diversity and human rights implications been considered including equality analysis, as appropriate?	**YES**
Have human resource implications been considered?	**YES**
Is the recommendation consistent with the objectives in the Police and Crime Plan?	**YES**
Has consultation been undertaken with people or agencies likely to be affected by the recommendation?	**YES**
Has communications advice been sought on areas of likely media interest and how they might be managed?	**YES**
Have sustainability and environmental factors been considered? (e.g. biodiversity, employee commuting, business travel, waste and recycling, water, air quality, food and catering and estates construction)	**YES**
In relation to the above, have all relevant issues been highlighted in the 'other implications and risks' section of the submission?	**YES**

Is this report a Confidential Decision? **NO**

If Yes, please state reasons below having referred to the PCC Decision Making Policy

Approval to submit to the decision-maker (this approval is required only for submissions to the PCC).

Chief Executive

I am satisfied that relevant advice has been taken into account in the preparation of the report, that the recommendations have been reviewed and that this is an appropriate request to be submitted to the PCC.

Signature:



Date: 11/11/2026

Chief Finance Officer (Section 151 Officer)

I certify that:

a) there are no financial consequences as a result of this decision,

Or

b) the costs identified in this report can be met from existing revenue or capital budgets,

Or

c) the costs identified in this report can be financed from reserves

And

d) the decision can be taken on the basis of my assurance that Financial Regulations have been complied with.

Signature:



Date: 10/11/2026

Public access to information*:* Information contained within this submission is subject to the Freedom of Information Act 2000 and wherever possible will be made available on the OPCC website. Submissions should be labelled as 'Not Protectively Marked' unless any of the material is 'restricted' or 'confidential'. Where information contained within the submission is 'restricted' or 'confidential' it should be highlighted, along with the reason why.