

## **Subject: Norfolk Office of Data Analytics – Serious Violence Duty**

**Originator:** Serious Violence Programme Lead

**Decision no.** 43/2025

**Reason for submission:** For Decision

**Submitted to:** Sarah Taylor – Police and Crime Commissioner for Norfolk

### **Summary:**

1. The Serious Violence Duty (“the Duty”) commenced in January 2023. The Duty places a new legal duty on a number of organisations to work together to prevent and reduce serious violence.
2. Under the Duty, local areas are required to develop an evidence base to inform a local strategy setting out how the partnership will work together to prevent and reduce serious violence.
3. The Home Office have allocated funding to meet costs arising from the Duty. The funding is allocated to local policing bodies who can subsequently allocate funding to duty-holders.
4. Norfolk’s Police and Crime Commissioner (PCC) is the grant holder of Home Office funding to deliver a local response to the Serious Violence Duty.
5. As part of Norfolk’s response, the Serious Violence Duty responsible authorities have agreed to allocate £10,000 of Serious Violence Duty Funding to the Norfolk Office of Data Analytics (Norfolk County Council) to support the delivery of a serious violence shared data set visualised through a Power BI dashboard for Phase 2 of the serious violence partnership shared dataset, known as the ‘Shared Dataset’ project.

### **Recommendation:**

It is recommended that the PCC provides Serious Violence Duty grant funding to the Norfolk Office of Data Analytics (Norfolk County Council) to deliver a serious violence shared data set visualised through a Power BI dashboard for Phase 2 of the ‘Shared Dataset’ project.

**Outcome/approval by: Sarah Taylor – Police and Crime Commissioner for Norfolk**

The recommendations as outlined above are approved.

**Signature:**

A handwritten signature in black ink, appearing to read 'Sarah Taylor', with a stylized flourish at the end.

**Date: 22/10/2025**

## Detail of the submission

### 1. Objective:

- 1.1 The Duty is a key part of the Government's programme of work to collaborate and plan to prevent and reduce serious violence: taking a multi-agency approach to understand the causes and consequences of serious violence, focusing on prevention and early intervention, and informed by evidence.
- 1.2 The Duty requires the specified authorities in Norfolk to collaborate and plan to prevent and reduce serious violence.
- 1.3 The Duty encourages the application of a public health approach to preventing and reducing serious violence. This requires a good understanding of cohorts that are most vulnerable to serious violence.
- 1.4 Risk and protective factors for serious violence apply at an individual, relationships, community, and societal level. There is a body of national and international research examining these factors.
- 1.5 Previously our understanding of risk and protective factors for serious violence and therefore our strategy and activities are based on this national body of evidence.
- 1.6 As a result, in 2024/25 the Serious Violence Duty Partnership commissioned Norfolk Office of Data Analytics to undertake a successful 'Shared Dataset' project which enhanced our local understanding of the risk factors relating to serious violence.
- 1.7 Following the completion of Phase 1 of the project, there is a requirement for additional work (Phase 2) to be undertaken to further develop the product, supporting the partnership to make informed and evidence-led decisions regarding future strategic direction.

### 2. Background:

- 2.1 The new Serious Violence Duty has been introduced to facilitate the partnership response to preventing and reducing serious violence.
- 2.2 Serious violence has a devastating impact on lives of victims and families and instils fear within communities and is extremely costly to society.
- 2.3 The Duty requires organisations to develop an evidence base (strategic needs assessment) and create and implement a strategy containing bespoke solutions as to how the local partnership will work together to prevent and reduce serious violence.

- 2.4 The Home Office have allocated funding to meet costs arising from the Duty. The funding is allocated to local policing bodies who can subsequently allocate funding to duty-holders. This includes funding allocated to evidence informed interventions which are aligned to the response strategy.
- 2.5 There is growing body of research nationally and internationally exploring why some people or groups are at higher risk of violence while some are protected from it. Although risk and protective factors are not predictive of future behaviour, research has found that reducing risk factors and strengthening protective factors has been found to be effective in preventing violence.
- 2.6 The ecological model of violence prevention identified risk and protective factors for serious violence across four levels: societal, community, relationships and individual.
- 2.7 Whilst the approach to using risk and protective factors in predicting outcomes is still developing, they can be utilised to support strategic decision making, planning and allocation of interventions and resources. Considering protective factors, alongside the risks is important in developing approaches which are strength and asset based. The Youth Endowment Fund endorses approaches that aim to change outcomes (or risk and protective factors) for young people that are related to violent and criminal behaviour later.
- 2.8 Norfolk's Serious Violence Duty Strategy has identified a priority focus on the safety of young people, reducing risk factors and promoting protective factors, for all forms of serious violence. Young people are particularly important in the prevention of serious violence. Recent trends indicate younger people are more likely to be affected by serious violence than any other age group. Violence affecting young people has a dramatic effect on the lives of children, families, and the wider community.

### **3. Areas for consideration:**

- 3.1 The benefits of this project align with the evidence base developed through the Serious Violence Duty Strategic Needs Assessment and the priorities of Norfolk's Serious Violence Duty Strategy.
- 3.2 Rigorous analysis has been undertaken to inform the evidence base including quantitative partnership data analysis and qualitative engagement activity with stakeholders including statutory, non-statutory, voluntary and community sector and communities, including young people.
- 3.3 The benefits of this project are:
  - A greater understanding of the risk factors for serious violence at a local level to help inform the Norfolk partnership's response to the Serious Violence Duty.

- The 'Shared Dataset' workstream aims to enhance the analytical capability by joining record level datasets for both serious violence crime data and data for associated risk factor indicators together.
- The dashboard is to be shared with Serious Violence Duty Analytical Lead to inform strategic report writing, in order to aid the targeting of interventions to prevent and reduce serious violence in Norfolk.

The outcomes of the pilot will be monitored, reviewed, and reported through the grant monitoring process, Serious Violence Duty Programme Group, and the Home Office Serious Violence Duty returns.

#### **4. Other options considered:**

- 4.1 Do nothing – without the funding this project would not be achieved.

#### **5. Strategic aims/objective supported:**

- 5.1 The project will directly benefit the following aspects of the Police and Crime Plan (2025-29):
  - a. Preventing crime: reduce serious violence.
- 5.2 This project supports the delivery of Norfolk's Serious Violence Duty strategy published in January 2024.
- 5.3 The programme directly contributes to the following enablers of the Safer Norfolk Plan:
  - a. Effective interventions are in place that prevent ASB and crime, their causes, make communities safer, provide support to victims and improve feelings of safety.
- 5.4 This intervention contributes to a range of national strategies, including:
  - a. Serious Violence Strategy.
  - b. Beating Crime Plan.
  - c. Anti-social Behaviour Action Plan.
  - d. Tackling Violence Against Women and Girls Strategy.

#### **6. Financial and other resource implications:**

- 6.1 To deliver the project, the OPCCN will grant fund £10,000 of Serious Violence Duty Funding to Norfolk Office of Data Analytics, Norfolk County Council for the financial year 2025/26 funded by the Home Office Serious Violence Funding.

## 7. Carbon Emissions and Other Environmental Implications:

### Carbon Emissions:

- 7.1 The estimated impact on our carbon emissions that must be reported under current statute from this proposal is:

Emission Categories:	Increase in tCO <sub>2</sub>	Saving in tCO <sub>2</sub>
Scope 1 – Fuel – Building Heating	0	0
Scope 1 – Fuel – Transport	0	0
Scope 2 – Electricity	0	0

### Environmental Implications:

- 7.2 No material implications

## 8. Other implications and risks:

- 8.1 In line with usual government grants, PCCs must ensure that organisations do not use the funding for any of the following activities:
- Religious activities outside of projects benefiting the wider community and not containing religious content.
  - Political or lobbying activities.
  - Loan repayments; or
  - Activities that make profit for private gain.

<b>Originator checklist (must be completed)</b>	<b>Please state 'yes' or 'no'</b>
Has legal advice been sought on this submission?	<b>No</b>
Has the PCC's Chief Finance Officer been consulted?	<b>Yes</b>
Have equality, diversity and human rights implications been considered including equality analysis, as appropriate?	<b>Yes</b>
Have human resource implications been considered?	<b>Yes</b>
Is the recommendation consistent with the objectives in the Police and Crime Plan?	<b>Yes</b>
Has consultation been undertaken with people or agencies likely to be affected by the recommendation?	<b>Yes</b>
Has communications advice been sought on areas of likely media interest and how they might be managed?	<b>Yes</b>
Have sustainability and environmental factors been considered? (e.g. biodiversity, employee commuting, business travel, waste and recycling, water, air quality, food and catering and estates construction)	<b>No</b>
In relation to the above, have all relevant issues been highlighted in the 'other implications and risks' section of the submission?	<b>Yes</b>

**Is this report a Confidential Decision?**

**No**

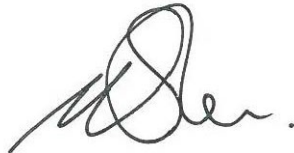
If Yes, please state reasons below having referred to the [PCC Decision Making Policy](#)

**Approval to submit to the decision-maker** (this approval is required only for submissions to the PCC).

**Chief Executive**

I am satisfied that relevant advice has been taken into account in the preparation of the report, that the recommendations have been reviewed and that this is an appropriate request to be submitted to the PCC.

**Signature:**



**Date: 22/10/2025**

**Chief Finance Officer (Section 151 Officer)**

I certify that:

- a) there are no financial consequences as a result of this decision,  
Or
- b) the costs identified in this report can be met from existing revenue or capital budgets,  
Or
- c) the costs identified in this report can be financed from reserves  
And
- d) the decision can be taken on the basis of my assurance that Financial Regulations have been complied with.

**Signature:**



**Date: 27/10/2025**

**Public access to information:** Information contained within this submission is subject to the Freedom of Information Act 2000 and wherever possible will be made available on the OPCC website. Submissions should be labelled as 'Not Protectively Marked' unless any of the material is 'restricted' or 'confidential.' Where information contained within the submission is 'restricted' or 'confidential' it should be highlighted, along with the reason why.